



# GRINDROD FINANCIAL HOLDINGS LIMITED ANNUAL FINANCIAL STATEMENTS

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# **CERTIFICATE BY THE COMPANY SECRETARY**

The company secretary hereby certifies that in terms of section 88(2) of the Companies Act No.71 of 2008, as amended (the Companies Act), the Company has lodged with the Companies and Intellectual Property Commission of South Africa all such returns and notices as are required of a public company in terms of the Companies Act and that all such returns are true, correct and up to date in respect of the financial year ended 31 December 2019.

**Shana Ashokumar** *Company secretary* 

29 April 2020

# DIRECTORS' RESPONSIBILITY AND APPROVAL OF ANNUAL FINANCIAL STATEMENTS

The directors are required by the Companies Act to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the affairs of the Group as at the end of the financial year and the results of its operations and cash flows for the period then ended, in conformity with International Financial Reporting Standards (IFRS), the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Pronouncements as issued by the Financial Reporting Standards Council, the JSE Debt Listings Requirements and the Companies Act. The external auditor is engaged to express an independent opinion on the annual financial statements.

The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the Group and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the board of directors (the board) sets standards for internal control aimed at reducing the risk of error or loss in a cost-effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the Group and all employees are required to maintain the highest ethical standards in ensuring the Group's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the Group is on identifying, assessing, managing and monitoring all known forms of risk across the Group. While operating risks cannot be fully eliminated, the Group endeavours to minimise them by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The directors are of the opinion that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The directors have reviewed the Group's financial forecast for the year to 31 December 2020 and, in light of this review and the current financial position, they are satisfied that the Group has or has access to adequate resources to continue in operational existence for the foreseeable future.

A sound corporate governance framework commits the Group to high standards of business ethics. The framework guides the board, as the custodian of responsible corporate governance, in the formulation and implementation of the Group strategy to achieve targeted performance and create sustainable value to the benefit of all stakeholders. The framework comprises appropriate policies, procedures and power of execution to ensure that governance objectives are properly implemented, managed, reviewed and adjusted. This ensures responsible corporate citizenship through regulatory and best practice adherence, effective and ethical leadership and sustainable value creation. Additional disclosure in this regard, including disclosures relating to the King Report on Corporate Governance<sup>TM</sup> for South Africa, 2016 (King IV)\*, can be found in the Group's integrated annual report, published on its website at www.grindrodbank.co.za.

The annual financial statements set out on pages 14 to 67, which have been prepared on the going concern basis, were approved by the board on 29 April 2020, and are signed on its behalf by:

Amanda Dambuza

Chairman

David Polkinghorne
Chief executive officer

Rakesh Garach Chief financial officer

<sup>\*</sup> Copyright and trademarks are owned by the Institute of Directors in South Africa NPC and all of its rights are reserved.



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## INDEPENDENT AUDITOR'S REPORT

# to the shareholders of Grindrod Financial Holdings Limited Report on the audit of the financial statements

#### Opinion

We have audited the consolidated financial statements of Grindrod Financial Holdings Limited and its subsidiaries (the Group) set out on pages 14 to 67, which comprise the consolidated statement of financial position as at 31 December 2019, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated annual financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Group as at 31 December 2019, and its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standards and the requirements of the Companies Act of South Africa.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the sections 290 and 291 of the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (Revised January 2018), parts 1 and 3 of the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (Revised November 2018) (together the IRBA Codes) and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities, as applicable, in accordance with the IRBA Codes and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Codes are consistent with the corresponding sections of the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) respectively. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### INDEPENDENT AUDITOR'S REPORT

### CONTINUED

#### Key audit matter

#### How the matter was addressed in the audit

#### **Expected Credit Losses (ECLs)**

Significant judgement is required by the directors in assessing the impairment against advances.

Impairment amounting to R89.9 million against an advances balance of R5.4 billion disclosed in note 10 to the consolidated annual financial statements, represents the ECL based on the requirements of IFRS 9: Financial Instruments (IFRS 9). The ECL is calculated by multiplying the loss given default (LGD), probability of default (PD) and applicable discount factors.

The significant judgements applied in determining the impairment included:

- o The probability that an advance will default (PD);
- Credit risk changes (significant increase in credit risk (SICR));
- o The size of credit exposures (exposures at default (EAD));
- o The loss on default (LGD); and
- o The expected realisable value of collateral securing the advance: There is significant judgement used by the directors in the valuation of collateral relating to loans held at amortised cost, specifically around the use of unobservable inputs in the fair value models of those collateral securities. The fair value of collateral reduces the amount of ECL directly and is therefore a key input into the ECL amounts calculated.

In evaluating the impairment against advances, we performed the following procedures:

- o Assessed the design and implementation of key controls relating to the ECL model;
- Assessed the reasonableness of assumptions and variables used in determining the specific credit impairment in relation to current market conditions;
- Assessed the completeness, accuracy and validity of data inputs used during the development and application of the credit impairment model;
- Assessed the methodologies and assumptions applied to ensure compliance with IFRS 9 including the determination of the probability that an advance will default (PD), size of credit exposures (exposure at default (EAD)) and the loss on default (LGD);
- Reperformed management's calculation of the stage allocation:
- Evaluated the methodology used to incorporate forward looking information in the calculation of expected credit losses;
- o Assessed the adequacy of the impairment raised based on the realisable value of collateral and the qualitative factors described above; and
- o Considered the qualitative factors that indicate impairment including the amount in arrears, period in arrears and the financial strength of the borrower.
- o Performed substantive tests of detail on a sample basis, the appraised fair value of the collateral securing impaired advances and advances included in the ECL model.

#### Key audit matter

#### How the matter was addressed in the audit

#### Control assessment of underlying investment structures under IFRS 10: Consolidated Financial Statements (IFRS 10)

Significant judgement is applied by management in the determination of whether control is achieved, of certain entities under IFRS 10.

In evaluating the control assessment of underlying investment structures under IFRS 10, we performed the following procedures:

- o Obtained an understanding of the structured entity and its purpose;
- Obtained an understanding of the terms of the related agreements, and where applicable, the nature and terms of the preference share issuing vehicle.
- o Reviewed and assessed management's assessment of the underlying investee entities in terms of IFRS 10.
- Reviewed the Memorandums of Incorporation of preference share issuing vehicles as well as preference share subscription agreements.
- Engaged internal technical experts to assist where significant judgement has been applied in the determination of whether control has been achieved.

#### Assessment of the application of the principles of IFRS 13: Fair Value Measurement (IFRS 13)

Under IFRS 13, fair value is determined as an exit price, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. Significant judgement is applied in the determination of the inputs to be used in the models, especially in those models whose fair values are classified as Level 3 in the fair value hierarchy under IFRS 13.

The determination of the fair value of certain financial instruments are subject to significant observable and unobservable inputs.

In assessing the application of IFRS 13, we performed the following procedures:

- Where management used specialists to perform the valuations, we evaluated their competence, capabilities and objectivity in performing these valuations.
- Where new valuation methodologies have been applied, we evaluated whether the model valuation methodologies used for material valuation risks are appropriate, with the assistance of our valuation specialists.
- We evaluated the appropriateness of key assumptions and observable input sources and, where adjustments were made to observable inputs, we evaluated the appropriateness of the adjustments.
- The key valuation inputs assessed included prime and swap curves and adjustments for credit risk and liquidity risk.

### INDEPENDENT AUDITOR'S REPORT

### CONTINUED

#### Other Information

The directors are responsible for the other information. The other information comprises the information included in the document titled "Grindrod Financial Holdings Limited Annual Financial Statements for the year ended 31 December 2019", which includes the Directors' Report, the Audit and Compliance Committee's Report and the Certificate by the Company Secretary as required by the Companies Act of South Africa. The other information does not include the consolidated separate financial statements and our auditor's reports thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of the directors for the Financial Statements

The directors are responsible for the preparation and fair presentation of the consolidated annual financial statements in accordance with the International Financial Reporting Standards and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated annual financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated annual financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated annual financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- o Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- o Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- o Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.

- o Evaluate the overall presentation, structure and content of the consolidated annual financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Report on Other Legal and Regulatory Requirements

#### Capital adequacy requirements

As at the years ended 31 December 2018 and 31 December 2019, the Group had breached its minimum capital adequacy requirements, as per Section 70A of the Banks Act, No. 94 of 1990. Refer to Note 30 of the consolidated financial statements for disclosures applicable to this matter.

#### **Audit tenure**

In terms of the IRBA Rule published in Government Gazette Number 39475 dated 4 December 2015, we report that SizweNtsalubaGobodo Grant Thornton Inc. has been the auditor of the Group for one year.

SizweNtsalubaGobodo Grant Thornton Inc.

**Director:** Alethia Chetty Registered Auditor Chartered Accountant (SA)

29 April 2020

20 Morris Street East Woodmead

# AUDIT AND COMPLIANCE COMMITTEE REPORT

For the year ended 31 December 2019

#### Role and key functions

The audit and compliance committee (the committee) is a statutory board sub-committee that assists the board in its corporate governance supervision responsibilities, appointed by the board in terms of section 64A of the Banks Act No. 94 of 1990 (the Banks Act). The committee operates independently of management, is free of any organisational restraint or pressure and acts in accordance with its statutory duties and the delegated authority of the board, within formally approved terms of reference, reviewed and approved annually by the board.

#### Role of the committee

The overall objectives and role of the committee are to:

- o Provide oversight of the financial risk management function
- o Ensure the operation of adequate systems and that effective control procedures and standards are in place
- o Review the integrity of financial information and the presentation of accurate financial reports in compliance with the applicable regulations and accounting standards
- o To oversee the internal and external audit appointments and functions
- o Ensure appropriate corporate governance and compliance within the scope of its mandate, with a specific focus on the potential risks to the Group within the framework of a combined assurance model, and for information technology (IT) governance as related to financial reporting and the going concern of the Group

The committee is also, subject to board approval, authorised to investigate any activity within the scope of its terms of reference and to interact with the directors, management, employees and assurance providers and to obtain independent professional advice to ensure effective governance.

#### Composition of the committee

The committee composition adheres to the requirements of the Companies Act, the JSE Limited Listings Requirements (JSE Listings Requirements) and the Banks Act. Members of the committee are appointed following an assessment by the directors' affairs committee of their collective qualifications and experience and approval by the Prudential Authority (PA). The chairman of the board may not serve as chairman or as a member of the committee.

The committee currently consists of four independent non-executive directors.

The members of the committee during the year and to the date of this report were:

Name Designation		Date of appointment	Date of resignation
WD Geach*	Non-executive chairman	August 2010	February 2020
RSM Ndlovu	Non-executive director	May 2016	December 2019
ZN Malinga**	Non-executive chairman	April 2017	
TD Soondarjee	Non-executive director	September 2019	
S Barrett	Non-executive director	March 2020	
IZ Nyanga	Non-executive director	April 2020	

<sup>\*</sup> Appointed to the board in August 2010 and as chairman in May 2015. Resigned as member and chairman in February 2020.

Four meetings (three regular and one special) were held during the year and the committee met formally with the PA.

The committee has decision-making authority regarding its statutory duties and is accountable to the board.

The company secretary serves as secretary to the committee.

The independence of the committee and performance of its members were evaluated by the directors' affairs committee during 2019. Based on the recommendation of the committee, the board proposes the re-election of the members to the shareholders at the forthcoming annual general meeting (AGM).

The committee invites the chief executive officer, the chief financial officer, head of internal audit, head of compliance, chief risk officer and representatives of the external auditor and ultimate holding company (where approved by the PA) to attend its meetings as required.

<sup>\*\*</sup> Appointed chairman in March 2020.

The internal and external auditors have unrestricted access to the chairman and members of the committee. In 2019, the committee met with the internal and external auditors without management being present.

During the year, a new chief financial officer was appointed and the finance team was strengthened with the appointment of a head of finance. The committee has satisfied itself that the chief financial officer has the appropriate expertise and experience and that the finance function is effective. Plans are in place to further strengthen the regulatory function.

#### Key activities

In terms of its mandate, matters considered by the committee based on its annual work plan for 2019 included:

- o Reviewing and recommending to the board publicly disclosed financial information
- o Reviewing the annual financial statements and results for the year ended 31 December 2019 in line with applicable legislative and regulatory compliance and recommendation thereof for approval by the board
- o Reviewing the combined assurance model and the effectiveness of the process for identifying, assessing and reporting on significant internal financial control and tax and fraud risks as related to financial reporting
- o Assessing the suitability, expertise and experience of the chief financial officer and the expertise, experience and resources of the Group's finance function
- o Evaluation of the independence, effectiveness and performance of the internal audit function
- o Reviewing and approving the internal audit plan
- o Recommending the independent external auditor and designated audit partner and the approval of their terms of engagement and fees for audit services, for approval by shareholders at the AGM
- o Reviewing the extent of non-audit services provided by the independent external auditor and other auditors and the approval of the related terms of engagement and fees
- o Reviewing the external auditor's work plan, staffing, independence, effectiveness, audit findings, key audit risks and external audit report
- o Reviewing legislative and statutory compliance within the scope of its mandate
- o Reviewing compliance with the Group's code of ethics and conduct
- o Reviewing IT risks and evaluation of audit assessments of IT-related controls performed by the internal and external auditors together with the appropriateness of actions taken by management to address key issues identified, and reporting on its findings to the risk and capital management committee
- o Reviewing and confirming the going concern status
- o Approving its annual work plan for 2020
- o Approving this committee report for presentation to the shareholders

#### External audit

SNG Grant Thornton served as the Group's registered external auditor for the 2019 financial year following approval by the PA and replaced Deloitte in the 2019 financial year. The change to SNG Grant Thornton is due to early adoption of the mandatory audit firm rotation rule issued by the IRBA and is made in the interest of promoting transformation of the sector. The terms of engagement, independence, expertise, audit quality, objectivity and the appropriateness of key partners at SNG Grant Thornton as the external auditor are appraised by the committee, which includes an annual evaluation. The SNG Grant Thornton audit team includes relevant financial services experts.

In assessing the auditor's independence, the committee considered guidance contained in King IV as well as IRBA publications and the JSE Listings Requirements and the related commentary thereon.

The committee is satisfied that the auditor does not, except as external auditor or in rendering permitted non-audit services, receive any remuneration or other benefits from the Group. External audit fees approved for the 2019 financial year to SNG Grant Thornton amounted to R3.3 million (2018: Rnil). No non-audit services were performed.

Following review, the committee satisfied itself that the auditor's independence was not prejudiced by any consultancy, advisory or other work undertaken or as a result of any previous appointment as auditor.

#### Key audit matters (KAM)

The committee considered the key audit matters as reported by the external auditor as part of the SNG Grant Thornton audit report.

These matters are also key aspects considered by the committee as part of the year-end reporting process in recommending the annual financial statements as well as the adequacy and effectiveness of internal controls to the board for approval and disclosure.

# AUDIT AND COMPLIANCE COMMITTEE REPORT CONTINUED

For the year ended 31 December 2019

#### KAM: credit impairment against advances and related IFRS 9 ECL

This is an area that is also reviewed by the credit risk committee. The committee considered whether the levels of provisioning and credit impairment were appropriate, noting a material increase in Stage 3 impairments year on year. Discussions were held with management and the credit risk committee to obtain comfort over the adequacy of Stage 1, 2 and 3 provisioning. The committee also had a specific discussion with the external auditors in order to satisfy itself in this regard.

#### KAM: control assessment of underlying investment structures under IFRS 10

The committee obtained an understanding of the underlying investment structure, including its nature and purpose. The committee also reviewed and assessed management's assessment of the investment structures in terms of IFRS 10. The judgements applied by management were discussed at great length in order for the committee to satisfy itself as to the reasonableness of management's assessment. The committee also had a specific discussion with the external auditor in order to satisfy itself in this regard.

#### KAM: assessment of the application of the principles of IFRS 13

The Group engaged the services of an external expert to assist in the valuation of its loans and advances portfolio to ensure compliance with IFRS 13. The committee satisfied itself as to the appropriateness of the skills and experience of the expert engaged. The committee is satisfied with the outcome of the resulting valuation. The committee also had a specific discussion with the external auditors in order to satisfy itself in this regard.

#### Prior period errors

The committee notes the restatement of comparative information which arose mainly due to the incorrect application of IFRS 9, IFRS 10 and IFRS 13 in prior years. Refer to note 40 for further detail.

#### Key focus areas for the 2020 financial year

In addition to the standard audit committee workplan, the committee has identified the following as key focus areas for the 2020 financial year:

- o Further strengthen the finance function with a focus on regulatory reporting and accounting technical skills
- o Improve audit committee supervision on the Group's regulatory reporting
- o Review development and implementation of the Group's tax strategy
- o Enhance the combined assurance model

#### Annual financial statements

Following the committee's review of the annual financial statements for the year ended 31 December 2019, it is of the opinion that, in all material respects, they comply with the relevant provisions of the Companies Act, Banks Act, JSE Listings Requirements and IFRS as issued by the International Accounting Standards Board (IASB), and fairly present the results of operations, cash flows and the financial position of the Group.

Based on the results of the internal audit review of the Group's internal controls, no material weaknesses were identified to indicate that the internal financial controls were not operating effectively.

On this basis, the committee recommended that the board approves the annual financial statements of the Group for the year ended 31 December 2019.

Zola Malinga

Audit and compliance committee chairman

29 April 2020

### **DIRECTORS' REPORT**

For the year ended 31 December 2019

The directors have pleasure in presenting their report which forms part of the annual financial statements of the Group for the year ended 31 December 2019.

#### Nature of business

Banking and financial services.

#### Review of financial results and activities

The operating results and state of affairs of the Group are fully set out in the attached annual financial statements and accompanying notes. In addition the directors wish to highlight the following:

- o Due to a revised interpretation of IFRS10, the assets (Preference shares linked to trust participatory contributions) and liabilities (Trust participatory contributions) of the vesting trusts (Grindrod Investments Trust (GIT) and Grindrod Preference Share Investment Trust (GPSIT) have been consolidated for the first time. In prior years, the Group did not consolidate GIT and GPSIT, hence representing a prior period error as reflected in note 40.1.
  - The consolidation of GIT and GPSIT has led to the Group having a large exposure as per section 73 (Concentration Risk) of the Banks Act. The large exposure has led to an additional capital requirement for the Group which has resulted in the Group breaching its minimum capital adequacy ratio requirement. The Group is in the process of remediating the breach. Refer to note 30 for further detail.
- o Grincap Proprietary Limited completed a section 47 liquidation distribution to Grindrod Bank Limited in respect of its remaining preference share assets in December 2019 and is in the process of being deregistered.

#### Authorised and issued share capital

Details of the authorised and issued ordinary share capital are shown in note 14. An additional share issuance amounting to R100 million was concluded in the 2019 financial year.

Details of the authorised and issued preference share capital are shown in note 16.

#### Dividends

No ordinary dividends were paid for the 2019 financial year. Preference share dividends paid and accrued are disclosed in the statement of changes in equity.

#### **Directors**

At 31 December 2019, and the date of this report, the board comprised the following:

Name	Gender	Designation	Meeting attendance	Date of appointment	Date of resignation
JH Beare*	М	Non-executive chairman	8/8	December 2010	
DA Polkinghorne	M	Chief executive officer	8/8	January 1999	
SA Blades	M	Executive director	2/4	July 2006	August 2019
ASP Dambuza*	F	Independent non-executive director	7/8	August 2018	
WD Geach	M	Non-executive director	8/8	August 2010	February 2020
MJ Hankinson	M	Non-executive director	1/1	September 2017	March 2019
ZN Malinga**	F	Independent non-executive director	8/8	April 2017	
MS Mbatha	F	Independent non-executive director	8/8	June 2018	February 2020
RSM Ndlovu	M	Non-executive director	7/8	May 2016	December 2019
AG Waller	M	Non-executive director	3/3	March 2019	October 2019
TD Soondarjee	M	Independent non-executive director	4/4	September 2019	
S Barrett	F	Independent non-executive director	0/0	December 2019	
SP Scott	F	Chief financial officer	1/1	June 2016	February 2019
RS Garach	M	Chief financial officer	5/5	July 2019	
PJ Uys	M	Non-executive director	0/1	January 2014	February 2019
IZ Nyanga	F	Non-executive director	0/0	April 2020	

<sup>\*</sup> ASP Dambuza replaced JH Beare as chairman in March 2020.

<sup>\*\*</sup> Independent from January 2020.

<sup>\*\*\*</sup> Refer to note 38 for details of directors' disclosure of interests.

# **DIRECTORS' REPORT** CONTINUED

For the year ended 31 December 2019

Company secretary

**Date of appointment** 

Shana Ashokumar

November 2018

Country of incorporation

South Africa

Holding company and subsidiaries

Ultimate holding company

**Grindrod Limited** (a company listed on the JSE)

96.83%

Immediate holding company

Bank holding company governed by the Banks Act and regulations relating to banks

Grindrod Financial Holdings Limited

100%

#### **Subsidiary companies**

Governed by the Banks Act and regulations relating to banks

Grindrod Bank Limited

Grincap Proprietary Limited<sup>1</sup>

Commerce Square Corporate Finance Proprietary Limited<sup>1</sup>

The Grindrod Investment Trust<sup>2</sup>

The Grindrod Preference Share Investment Trust<sup>2</sup>

<sup>&</sup>lt;sup>1</sup> Subsidiaries of Grindrod Bank Limited.

<sup>&</sup>lt;sup>2</sup> Deemed controlled entities of Grindrod Bank Limited in terms of IFRS 10.

#### Going concern

It is anticipated that the COVID-19 pandemic may impact the Group's profitability for the year ending 31 December 2020. It is, however, not possible to make an accurate estimate of its full financial effect for the year ahead as the virus's infection rate and impact on macro-economic conditions are fluid.

The directors have assessed the business risks and financial forecasts of the Group and have no reason to believe the business will not continue as a going concern in the year ahead.

#### Subsequent events

The directors are not aware of any matter or circumstance, other than as disclosed in note 39, arising since the end of the financial year that has a material impact on the annual financial statements.

#### Committee meetings

The financial director of the Grindrod Limited, Xolani Mbambo, has been given approval by the PA to attend the committee meetings listed below:

- o Credit risk committee
- o Asset and liability committee
- o Audit and compliance committee
- o Risk and capital management committee
- o Social and ethics committee

#### **Auditor**

SNG Grant Thornton.

#### Preparer of annual financial statements

Brendon James, head of finance, under the supervision of Rakesh Garach (chief financial officer).

#### Registered office

5 Arundel Close, Kingsmead Office Park, Durban, 4001.

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2019

	Notes	31 December 2019 R000	31 December 2018 Restated R000*	1 January 2018 Restated R000*
Assets				
Intangible assets	7	_		12
Property and equipment	8	18 031	6 513	10 138
Investment securities	9	9 177		
Deferred taxation	17	24 947		
Loans and advances	10	7 416 453	7 666 062	7 129 002
Preference shares – linked to trust participatory contributions	21	1 727 444	1 391 000	1 691 000
Other assets	11	94 071	154 371	117 264
Liquid assets and short-term negotiable securities	12	2 478 941	2 825 285	1 730 384
Cash and short-term funds	13	3 572 496	2 238 791	7 653 107
Total assets		15 341 560	14 282 022	18 330 907
Equity and liabilities	,			
Ordinary share capital	14	_		
Ordinary share premium	15	380 278	280 278	280 278
Preference share capital	16	285 000	285 000	285 000
Distributable reserves		889 931	816 132	653 841
Total equity		1 555 209	1 381 410	1 219 119
Deposits and funding instruments	18	11 957 109	11 020 486	15 071 965
Derivative instruments	19	22 249	7 911	18 939
Provisions	20.1	28 201	71 130	65 443
Other liabilities	20.2	54 310	82 023	53 225
Trust participatory contributions	21	1 724 276	1 714 124	1 891 459
Taxation		206		3 952
Deferred taxation	17	-	4 938	6 805
Total equity and liabilities		15 341 560	14 282 022	18 330 907

<sup>\*</sup> Refer to note 40.

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Notes	2019 R000	2018 Restated R000*
Interest and similar income 1 Interest and similar expense 2	1 004 028 (873 483)	996 955 (798 835)
Net interest and similar income Non-interest income 3	130 545 266 177	198 120 347 302
Fee income 3.1 Gain and losses on financial instruments 3.2	55 347 210 830	123 427 223 875
Total income Impairment charges on loans and advances 4	396 722 (25 114)	545 422 (21 099)
Net income after impairments Operating expenditure 5	371 608 (288 945)	524 323 (307 762)
Profit before taxation Taxation 6	82 663 3 883	216 561 (28 973)
Profit after taxation Other comprehensive income	86 546 -	187 588 -
Total comprehensive income for the year	86 546	187 588

<sup>\*</sup> Refer to note 40.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Note	Ordinary share capital R000	Ordinary share premium R000	Preference share capital R000	Distributable reserves R000	Total R000
Balance at 31 December 2017 IFRS 9 implementation adjustment		- -	280 278 -	285 000 -	657 985 (4 144)	1 223 263 (4 144)
Balance at 1 January 2018 Total comprehensive income for the year Preference share dividends		- - -	280 278 - -	285 000 - -	653 841 187 588 (25 297)	1 219 119 187 588 (25 297)
Balance at 31 December 2018 Total comprehensive income for the year Preference share dividends Issue of ordinary share capital	15	- - -	280 278 - - 100 000	285 000 - - -	816 132 86 546 (12 747)	1 381 410 86 546 (12 747) 100 000
Balance at 31 December 2019		-	380 278	285 000	889 931	1 555 209

# CONSOLIDATED STATEMENT OF CASH FLOWS

			2018
		2019	Restated
	Notes	R000	R000*
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash receipts from customers		1 323 643	1 448 904
Cash paid to customers, employees and suppliers		(1 172 509)	(991 000)
Cash generated from operations	35	151 134	457 904
(Increase)/decrease in operating assets:			
Loans and advances		176 103	(786 580)
(Purchase)/sale of preference shares linked to trust participatory contributions		(336 444)	300 000
Deposits held for regulatory purposes		55 562	(224 199)
Other short-term negotiable securities		346 344	(893 969)
Increase/(decrease) in operating liabilities:			
Deposits from customers		936 623	(4 051 479)
Raising/(redemption) of trust participatory contributions		10 152	(177 335)
Dividends paid – preference shares		(12 747)	(23 436)
Normal tax paid		(22 213)	(36 764)
Net cash inflow/(outflow) from operating activities		1 304 514	(5 435 858)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property and equipment		(2 042)	(1 725)
Acquisition of investment securities		(524)	-
CASH FLOWS FROM FINANCING ACTIVITIES			
Issue of ordinary share capital		100 000	-
Lease instalments	36.2	(12 681)	-
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		1 389 267	(5 437 583)
Cash and cash equivalents at the beginning of the year		1 974 431	7 412 014
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	36.1	3 363 698	1 974 431

<sup>\*</sup> Refer to note 40.

### **ACCOUNTING POLICIES**

For the year ended 31 December 2019

#### Basis of preparation

The separate/consolidated annual financial statements of the Company/Group are prepared in accordance with IFRS, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Pronouncements as issued by the Financial Reporting Standards Council, the JSE Debt Listings Requirements and the Companies Act and have been prepared using the going concern principle and on the historical cost basis except for the revaluation of certain financial instruments. All monetary information and figures in the annual financial statements are presented in R000s.

#### Recent accounting developments

At the date of authorisation of these financial statements, several new but not yet effective standards and amendments to existing standards and interpretations have been published by the IASB. None of these standards or amendments to existing standards have been early adopted by the Group.

Management anticipates that all relevant pronouncements will be adopted for the first period beginning on or after the effective date of the pronouncements. New standards, amendments and interpretations not adopted in the current year have not been disclosed as they are not expected to have a material impact on the Group's financial statements.

#### Application of new IFRS

In the current year, the Group has applied IFRS 16 issued by the IASB that are mandatorily effective for an accounting period that begins on or after 1 January 2019. The impact of the application of the new standard is detailed below.

#### **IFRS 16 Leases**

IFRS 16 introduces new or amended requirements with respect to lease accounting. It introduces significant changes to lessee accounting by removing the distinction between operating and finance leases and requiring the recognition of a right-of-use asset and lease liability at commencement for all leases, except for short-term leases and leases of low-value assets. The Group has applied IFRS 16 using the modified retrospective approach. For contracts in place at the date of initial application, the Group has elected to apply the definition of a lease from IAS 17 and has not applied IFRS 16 to arrangements that were previously not identified as a lease under IAS 17. The Group has elected not to include initial direct costs in the measurement of the right-of-use asset for operating leases in existence at the date of initial application of IFRS 16, being 1 January 2019. Applying IFRS 16 for all leases, the Group:

- o Recognises right-of-use assets and lease liabilities in the consolidated statement of financial position, initially measured at the present value of the future lease payments
- o Recognises depreciation of right-of-use assets and interest on lease liabilities in profit and loss.

On transition to IFRS 16, the weighted average incremental borrowing rate applied to lease liabilities recognised under IFRS 16 was 9.25%.

The following is a reconciliation of total operating lease commitments at 31 December 2018 (as disclosed in the financial statements to 31 December 2018) to the lease liabilities recognised at 1 January 2019:

Total operating lease commitments disclosed at 31 December 2018 Discounted using incremental borrowing rate	24 373 (2 131)
Total lease liabilities recognised under IFRS 16 at 1 January 2019	22 242

R000

#### Critical judgements and key sources of measurement uncertainty

In the application of the accounting policies, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant and are disclosed in the notes and policies where applicable. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. Key areas where judgement and measurement uncertainty have been used to determine valuations include:

		Judgement	Estimate	Accounting policy/Note
0	ECL provisioning	✓	✓	2
0	Assessment of control	✓		3
0	Share-based incentive schemes		$\checkmark$	9
0	Revenue recognition	✓		12
0	Valuation of Level 2 loans and			
	advances*	✓		22
0	Valuation of Level 3 loans and			
	advances*	_		22

<sup>\*</sup> The differentiation between level 2 and 3 loans and advances is that level 2 makes use of all observable market inputs for the valuation, whereas level 3 includes observable market and unobservable inputs.

Currently, the Group is not managed or internally structured for management reporting purposes on a segmented basis. The Group is in the process of enhancing its reporting systems to facilitate segment reporting going forward to aid in improved information to management. As a result no segmental information has been provided.

Other than the changes arising from the adoption of new accounting standards as noted above, the following principal accounting policies have been consistently applied in all material respects:

#### 1. Financial instruments

Recognised financial assets and financial liabilities are initially measured at fair value. Transaction costs and fees that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit and loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit and loss are recognised immediately in profit and loss.

All recognised financial assets are subsequently measured at amortised cost or fair value based on the Group's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets.

#### Specifically:

- o Financial assets (including advances, preference shares, financial guarantees, cash and reserve accounts and short-term receivables) that are held within a business model whose objective is to collect the contractual cash flows, and have contractual cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding, are subsequently measured at amortised cost
- o All other financial assets are subsequently measured at fair value through profit and loss.

### **ACCOUNTING POLICIES** CONTINUED

For the year ended 31 December 2019

#### 1. Financial instruments continued

#### Reclassifications

If the business model under which the Group holds financial assets changes, the affected financial assets are reclassified. The classification and measurement requirements related to the new category apply prospectively from the first day of the first reporting period following the change in business model that results in reclassifying the financial assets. Changes in contractual cash flows are considered under the accounting policy on modification and derecognition of financial assets described below.

#### Loans and advances

#### *Initial measurement*

Trade receivables, loans and other receivables that have fixed or determinable payments which are not quoted in an active market are classified as loans and advances. Loans and advances are recognised at fair value at origination of the loan.

Loan origination fees that form an integral part of the loan are capitalised and recognised as an adjustment to the effective interest rate over the life of the loan.

#### Subsequent measurement

Fixed rate advances: the Group has irrevocably decided to hold fixed rate loans at fair value through profit and loss. The Group enters into interest rate swap agreements to economically hedge its fixed rate loans. Therefore, as the Group has used these instruments as hedging tools, it has chosen to recognise fixed rate loans at their fair value. The Group does not apply hedge accounting.

Variable rate advances are held at amortised cost as the business model is to hold the assets for the collection of contractual cash flows. These advances' contractual cash flows represent SPPI.

Special revenue arrangements: there are certain advances that have additional revenue arrangements attached to them in terms of which the Group is entitled to a fee or dividend derived from specified asset values upon facility expiry or upon early settlement due to realisation of the specified asset. Where such loans meet the SPPI test they are classified as held at amortised cost and where they fail the SPPI test they are classified as held at fair value through profit and loss.

#### Modification

The Group is sometimes required to modify the terms of advances provided to customers. When the modification is not substantial it does not result in derecognition of the original asset. Gains/losses on modifications are recognised in profit and loss. The risk of default of such advances after modification is assessed at the reporting date and compared with the risk under the original terms at initial recognition.

#### Renegotiated terms

Changes to credit risk of a borrower resulting in renegotiation of key terms of the advance (interest rate, repayment terms or expiry date) are treated as a derecognition of the advance and a recognition of a new advance, as any changes to existing advances are subject to a new credit assessment, scoring and approval.

#### Derecognition

Loans and advances are only derecognised when the balance is repaid or renegotiated, as there is no longer a right to contractual cash flows, or if an advance is written off.

#### Other receivables

#### Initial measurement

**Sundry debtors:** These are recognised at transaction price as this represents the fair value. There is no significant financing component, given the receivables are short term in nature.

Fees from the other business units (Retail, Treasury, Corporate Finance and General Bank) are recognised at their transaction price. These fees are not integral to a loan as they are for compensation for services performed and are recognised as the service is performed in accordance with the requirements of IFRS 15. Refer accounting policy 12 for further detail.

#### Subsequent measurement

Sundry debtors are subsequently measured at amortised cost using the effective interest rate method.

#### Cash and cash equivalents

Cash and cash equivalents consist of money held with the South African Reserve Bank (SARB) and funds held with other South African banks and financial institutions.

#### Initial measurement

Cash and cash equivalents are recognised at fair value.

#### Subsequent measurement

Cash and cash equivalents are subsequently measured at amortised cost using the effective interest rate method.

#### Preference share investments

Preference share investments consist of investments held in various preference shares that accrue dividends. The Group primarily holds these investments in order to collect the contractual cash flows in the form of dividends and the principal amount initially invested. In certain instances, the preference share investments include an embedded profit share.

#### Initial measurement

Preference share investments are recognised at fair value on the date of the investment.

#### Subsequent measurement

Preference share investments are held at amortised cost using the effective interest rate method as these assets are held to collect contractual cash flows in the form of dividends received and the contractual principal originally invested. If there is an embedded profit share within the preference share, this is held at fair value through profit and loss.

#### Derecognition

Preference share investments are derecognised once the investment has matured and the capital repaid.

### **ACCOUNTING POLICIES** CONTINUED

For the year ended 31 December 2019

#### 1. Financial instruments continued

#### Financial liabilities

Financial liabilities include deposits and funding instruments, interest rate swaps, trust participatory contributions, accounts payable and sundry creditors.

#### Initial measurement

All financial liabilities are recognised at fair value of the financial liability.

#### Subsequent measurement

All financial liabilities, with the exception of interest rate swaps, are classified and measured at amortised cost.

The Group measures the interest rate swaps at their fair value as the interest rate swap agreements are linked to a market-related reference rate.

#### Derecognition

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires

#### **Derivative instruments**

It is not the policy of the Group to trade in derivative instruments. Derivative instruments are held either in terms of asset and liability management strategies, defined as economic hedging activities, or on a back to back basis. Derivative instruments are originally recorded at fair value and remeasured to fair value through profit and loss using market prices at each subsequent reporting date. Typically derivative instruments include interest rate swaps.

#### 2. Loans and advances - ECL

A financial asset that is not credit impaired on initial recognition is classified in Stage 1 and has its credit risk continuously monitored by the Group. If a SICR since initial recognition is identified, the financial instrument is moved to Stage 2 but is not yet deemed to be credit impaired (unless an event of default has occurred). Refer below for key considerations by the Group in determining when a significant increase in credit risk has occurred.

If the financial instrument is credit impaired, the financial instrument is then moved to Stage 3. An advance is credit impaired when one or more events that have a detrimental impact on the estimated future cash flows have occurred. Evidence of credit impairment includes observable data that typically indicates one or more of the following:

- o Acts of insolvency (liquidation/business rescue proceedings)
- o Significant financial difficulty of the borrower
- o A default event, which typically includes non-repayment according to contracted terms

Financial assets in Stage 1 have their ECL measured at an amount equal to the portion of lifetime ECLs that result from default events possible within the next 12 months. Financial assets in Stages 2 or 3 have their ECL measured based on ECLs that result from default events that may arise on a remaining lifetime basis.

Financial guarantee contracts have their ECL measured based on the same basis as loans and advances and are disclosed in note 10 of the annual financial statements.

The Group measures credit risk of advances using assumptions with regard to PD, LGD and EAD on an individual loan by loan basis. Refer below for more information regarding inputs, assumptions and estimation techniques, which have been applied consistently throughout the reporting period.

#### Collateral valuation

Collateral is measured at fair value at inception of the loan or advance and the valuation is reviewed periodically depending on the collateral type. Collateral held against Stage 2 loans and advances is reviewed when a SICR since initial recognition is identified and collateral held against Stage 3 loans and advances is monitored on an ongoing basis.

#### SICR

#### **Oualitative considerations**

- o Facility is in arrears
- o Classification and appearance on watch list
- o Significant changes in value of collateral

#### Curing

Due to the nature of the Group's clients and composition of the loan book, clients are placed under managed accounts once default occurs or if any evidence comes to light affecting the recovery of the loan. When a loan cures it ceases to be classified as a managed account once the relevant period passes, being three consecutive payments paid on or before the due date. If a redefault happens to occur, the above process is once again followed.

#### Period of exposure

The period of exposure used in this model for all types of facilities is the expiry date of the facility granted. This is deemed appropriate for the Group's loan book since behavioural patterns of individual facilities cannot consistently reflect the average behavioural patterns across products. For example, overdrafts can be used for various purposes which include bridging facilities, working capital, purchase of share portfolios, etc. As such, the probability that the facility will be renewed varies significantly across the loan book. Furthermore, no open-ended rolling facilities are granted. All facilities are granted with a defined expiry date and with no guarantee of renewal. Renewals are subject to the normal credit evaluation process.

#### PD

PD is determined primarily based on professional judgement using knowledge of the loan book and the Group's client base. Probabilities are subject to debate and approval by the credit risk committee, risk and capital committee and the board. PDs are assigned according to product type.

The current range of PD's applied to each product type are:

	PD ranges %
Mortgage loans	(0.12) - (1.44)
Invoice discounting, term loans and overdrafts	(0.31) – (3.12)
Preference share loans	(0.29) – (3.60)
Trade finance	(0.24) – (3.00)

The table below reflects the impairment impact of a change in the PD% on exposures at 31 December 2019.

	+20% PD R000	-20% PD R000
Stress scenario analysis		
Stage 1	5 824	(5 824)
Stage 2	1 375	(1 380)
Stage 3*	-	-
	7 199	(7 204)

<sup>\*</sup> Subject to specific impairment and not model impairment.

### **ACCOUNTING POLICIES CONTINUED**

For the year ended 31 December 2019

#### 2. Loans and advances - ECL continued

#### **SICR** continued

#### EAD

EAD is calculated based on the following factors:

- o Type
- o Access level
- o Repayment type

Depending on the above, three measurement types are possible:

- o Average utilisation
- o Interest roll up
- o Amortisation

#### LGD

LGD is per period and is calculated considering the projected exposure less the cash flows expected from realising security, valued according to the established and approved credit policy.

Where security is held to secure multiple facilities, the general practice of the Group is as follows:

- o Where multiple facilities are structured for a single lending transaction, the security is apportioned proportionately across the facilities
- o Where security for a single lending transaction is used to later secure another transaction, the security is allocated to the original loan and thereafter allocated to the new loan

#### Incorporating forward looking scenarios

The LGD calculated above is then adjusted for forward looking economic scenarios according to the industry applicable to the exposure. Three economic scenarios are utilised (poor, stable and good) and the applicable adjustment is based on judgement using freely available forecast economic indicators applicable to that industry.

The Group considers the following as guidance for each economic scenario:

Poor	Stable	Good
The projected industry performance based on the forecasted data is expected to decrease relative to the current market.	The projected industry performance based on the forecasted data is expected to be close to current market performance.	The projected industry performance based on the forecasted data is expected to have improved relative to the current market.
Based on forecasted data, there is an expected decline in income and an expected increase in costs within the industry.	Based on forecasted data, income and cost are expected to be minimally impacted by changes.	Based on forecasted data, there is expected to be increasing income and declining costs within the industry.
Cyclical industries are anticipated to perform worse in the best point in a cycle.	Cyclical industries are anticipated to perform as intended.	Cyclical industries are anticipated to perform better in the worst point of a cycle.
Rates are anticipated to have a significant movement that negatively impacts the industry.	Rates are anticipated to be stable over time.	Rates are anticipated to have a significant movement that positively impacts the industry.

Utilising the factors above, the overall probabilities and LGD adjustments are assigned to the applicable industries. Both the impact on exposure as well as security are considered.

The table below reflects the impairment impact of a change in the LGD% on exposures at 31 December 2019:

	+20% LGD R000	-20% LGD R000
Stress scenario analysis		
Stage 1	5 824	(5 824)
Stage 2 Stage 3*	1 390	(1 390)
Stage 3*	-	-
	7 214	(7 214)

<sup>\*</sup> Subject to specific impairment and not model impairment.

#### Expected loss

Expected loss is calculated by multiplying the LGD by the relevant PD and thereafter discounting the result by the relevant interest rate.

#### Significant areas of judgement and key assumptions

Due to the Group's history of low credit default, limited numeric data is available to make reasonable assumptions regarding the various aspects required to determine forward looking information (FLI) and ECLs. Consequently, various elements of the model (key elements detailed below) require the use of experience and professional judgement.

- o Determining PD across all product types including when PDs are different
- o Quantitative triggers for SICR which include significant changes in value of collateral and a decline in credit risk scores
- Qualitative triggers for SICR and credit impairment include:
  - Facility is in arrears
  - Facility is in default
  - Classification and appearance on watch list
  - Acts of insolvency
  - Change in business and economic conditions
  - 30 days rebuttable presumption unless it can be appropriately justified that no significant increase in PD has occurred
- o Security valuation methodology
- o FLI impact on LGD

	One-year range %	Three-year range %
Key economic variables		
Gross domestic product (GDP)	0.9 - 1.7	1.3 - 2.4
Inflation rate	4 – 7	4 – 7
Prime lending rate	9.5 - 10.5	9.5 - 11.25
Unemployment rate	26 - 30	26 - 31

Key economic variables beyond the three-year forecast period equate to a long-run average expectation.

Of the key economic variables, GDP and the inflation rate were used. In addition, four other factors, namely producer price index, inflation rate, overall economic risk and construction output levels were used. Economic risk constitutes a weighted average of exchange risk, demand risk, cost risk, sovereign credit risk and trade credit risk resulting in a measurable figure of economic risk for a given country. The historical indicators and book performance as well as the current economic state were used to determine an acceptable range looking forward. Should the 12-month or lifetime values fall outside the threshold, the PDs are adjusted accordingly.

### **ACCOUNTING POLICIES** CONTINUED

For the year ended 31 December 2019

#### 3. Assessment of control

A subsidiary is a company or entity controlled by the Group.

Control is achieved when the Group meets all three of the below criteria:

- o Has power over the investee
- o Is exposed, or has rights, to variable returns from its involvement with the investee
- o Has the ability to use its power to affect its returns

#### Significant areas of judgement and key assumptions

The Group holds preference shares in various entities outside the Group as a result of lending activities. Some of the entities financed have defined investment-related activities including holding shares in either listed or unlisted entities. The Group does not have any voting rights in these entities on a business as usual basis. In some instances the preference share agreements in place with the issuers of the preference shares are structured to ensure the Group, as the preference share holder, has protective rights in the event of the preference share issuer defaulting. In accordance with IFRS 10, an assessment of the facts, circumstances, significant judgements and assumptions has been performed to ensure that there is no control over these entities.

Judgement is applied by management when determining whether the requirements of control as defined by IFRS 10 are met. These judgements include:

- The determination of relevant activities of the entity. Relevant activities have been identified as decisions surrounding early redemption and/or repayment of funding.
- o How decisions surrounding relevant activities are made.
- o Assessment of the ability to direct these activities.
- o Whether rights defined in funding agreements are protective or substantive in nature.
- o The right of the Group to any residual interest.

As the Group does not control the relevant activities referred to above or right to any residual interest, the Group does not have power over the investees and hence does not control the investees in terms of IFRS 10. Refer to note 37 for further detail.

In addition, step-in rights at the time of default are a relevant activity which is substantive in nature. When step-in rights become effective, the assessment of control is reassessed.

#### 4. Property and equipment

Fixed assets are stated at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is accounted for through profit and loss and is calculated using the straight-line method, at rates estimated to write off each asset over the term of its useful life. The estimated useful lives, residual values and depreciation methods are reviewed each year-end, with the effect of any changes in estimate accounted for on a prospective basis.

The following useful lives are used in the calculation of depreciation:

	Years
Office equipment	5
Furniture and fittings	6
Motor vehicles	4
Computers and computer hardware	3

#### 5. Intangible assets

Intangible assets are recognised at cost less accumulated amortisation and any impairment. Amortisation is accounted for through profit and loss and the estimated useful life and amortisation method are reviewed at each year-end, with the effect of changes in estimate being accounted for on a prospective basis.

Computer software is amortised over a three-year period.

#### 6. Deferred tax

Deferred tax is provided on the comprehensive basis at current tax rates using the statement of financial position liability method in respect of tax on temporary differences between the carrying value and tax base of items on the statement of financial position. Where the effect of temporary differences results in a deferred tax asset, the amount of such asset is brought to account where it is probable that future taxable profit will be available against which the deductible temporary differences can be utilised.

#### 7. Foreign currencies

Foreign currency transactions are recorded at the exchange rate ruling on the transaction date.

#### 8. Provisions

Provisions are recognised when the Group has a present obligation as a result of a past event which results in a probable outflow of economic benefits which can be reliably measured.

#### 9. Incentive schemes – medium-term share-based

Medium-term share-based incentives payable are raised as a liability and recognised in profit and loss immediately or, if vesting requirements are applicable, over the vesting period. The liability is remeasured at least annually until settled and any changes in value are recognised in profit and loss. Estimations in relation to exits from the schemes are used in the valuations.

#### 10. Retirement benefits

Current contributions to the defined contribution retirement benefit plans are the current service costs and are charged in profit and loss as incurred.

#### 11. Leases (as lessee)

The Group recognises right-of-use assets and lease liabilities in the statement of financial position, initially measured at the present value of future lease payments. Depreciation on the right-of-use asset and interest on lease liabilities are recognised in profit and loss. The right-of-use assets are depreciated over the term of the lease and are tested annually for impairment. For short-term leases (lease term of 12 months or less) and leases of low-value assets (such as tablets and personal computers, small items of office furniture and telephones), the Group recognises a lease expense on a straight-line basis.

### **ACCOUNTING POLICIES** CONTINUED

For the year ended 31 December 2019

#### 12. Revenue recognition

Revenue from financial instruments is recognised in terms of IFRS 9 and revenue from other service contracts is recognised in terms of IFRS 15.

The description of fees charged by the Group to its customers is not necessarily indicative of the nature of the services provided, or of whether or not they form part of the effective interest rate. Accordingly, judgement is applied in categorising fees between those forming part of the effective interest rate to be accounted for in accordance with IFRS 9 and those to be accounted for in accordance with IFRS 15.

The following significant judgements are applied by management to distinguish whether fees are earned in accordance with IFRS 9 or IFRS 15:

- o Whether the fee directly relates to origination of a loan recognised on the statement of financial position. These fees are compensation for the loan origination process
- o Whether the fee is compensation for the time value of money, such as when a lower rate of interest is charged together with an upfront or periodic fee to compensate for that lower interest rate
- o Whether the fee is compensation for credit risk, such as when an additional fee is charged for credit risk not fully priced into the quoted interest rate. Such fees may be charged in advance, periodically or upon exit of the facility
- o Whether the fee relates to basic lending risks and whether the fee forms part of the normal profit margin associated with basic lending

The above fees are recognised as an adjustment to the effective interest rate and recognised in accordance with IFRS 9. The effective interest rate method discounts the future cash flows over the expected life of the financial instrument to the carrying amount of the instrument. The effective interest rate is determined on initial recognition of the financial instrument and is not subsequently remeasured.

The Group also earns fees from certain services it provides to clients which are recognised over time as the performance obligation is fulfilled. These fees typically include administration and service fees for Retail Banking-related services and advisory fees from Corporate Finance activities. In certain instances, the advisory contracts may include distinct performance obligations. Income earned on the execution of a distinct performance obligation is recognised when the distinct performance obligation has been performed. Revenue is recognised at a point in time.

Dividend revenue from investments is recognised when the shareholder has a right to receive payment.

#### 13. Impairment

The carrying amounts of tangible and intangible assets are assessed at each reporting date to determine whether any assets are impaired. Where there is evidence of impairment, the asset value is written down to the recoverable amount and the loss is recognised in profit and loss for the period. If in subsequent periods the impairment loss reverses, the carrying value of the asset is increased but limited to the original carrying value prior to impairment. The reversal is recognised in profit and loss for the period.

#### 14. Taxation

The charge for current tax is based on the results for the year as adjusted for income that is exempt and expenses that are not deductible using tax rates that are applicable to taxable income.

Deferred tax is recognised in profit and loss except when it relates to items credited or charged directly to equity, in which case it is also recognised in equity.

# NOTES TO THE CONSOLIDATED ANNUAL FINANCIAL STATEMENTS

	31 December 2019 R000	31 December 2018 Restated R000
Interest and similar income		
Loans and receivables (effective interest rate method)		
Advances	474 006	463 426
Preference share dividends, advances portfolio Balances at banks and short-term funds	45 430 196 816	73 120
Other short-term securities	149 188	239 33: 71 79
Loan origination fees recognised over the expected life of advances	40 826	39 74
Preference shares linked to trust participatory contributions	97 762	109 54
	1 004 028	996 95
Interest and similar income from related parties:		
Grindrod Group companies	24 427	3 33
Grindrod Group investee companies/entities	186 400	123 76
Directors and key management personnel (directly and indirectly)		45.50
Grindrod Group (excluding Grindrod Bank) Grindrod Bank	- 201	15 52
Grindrod Bank	381	81
	211 208	143 44
Interest and similar expense Calculated using the effective interest rate method		
Call deposits – Corporate Banking	300 302	271 02
Call deposits – Retail Banking	7 459	22 90
Notice and fixed deposits	395 220	340 99
Preference share funding Bonds – domestic medium-term note (DMTN)	29 686 52 152	20 48 43 57
Trust participatory contributions	86 404	97 24
Funding guarantee fees and other	2 260	2 60
	873 483	798 83
Interest paid to related parties:		
Grindrod Group companies	5 402	3 52
Grindrod Group investee companies/entities	1 114	1 46
Directors and key management nerconnel (directly and indirectly)		
Directors and key management personnel (directly and indirectly)		
Grindrod Group (excluding Grindrod Bank)	-	
	1	50
Grindrod Group (excluding Grindrod Bank)		2 50 5 51

# NOTES TO THE CONSOLIDATED ANNUAL FINANCIAL STATEMENTS CONTINUED

		31 December
	31 December	2018
	2019 R000	Restated R000
	ROOU	KUUU
Non-interest income		
Fee income		
Corporate Banking	9 634	38 321
Retail Banking	32 806	65 471 6 684
Corporate Finance Other Banking related	6 054 6 853	12 951
Other ballking related		
	55 347	123 427
Gains and losses on financial instruments		
Loans held at fair value through profit and loss	119 522	149 526
Loans designated at fair value through profit and loss	94 731	80 460
Mark-to-market of derivatives	(15 106)	10 692
Mark-to-market of loans held at fair value through profit and loss	13 904	(8 865)
Investment securities	5 653	
Derivative hedges	(7 874)	(7 938)
	210 830	223 875
	266 177	347 302
Included in fee income are amounts from related parties:		
Grindrod Group companies	10 249	1 154
Grindrod Group investee companies/entities	5 146	18 104
Directors and key management personnel (directly and indirectly)		
Grindrod Group (excluding Grindrod Bank)	-	321
	15 395	19 579
Allowance for credit losses		
Increase/(decrease) in credit loss provisioning		
Stages 1 and 2 ECL provision	1 298	(3 427)
Stage 3 ECL impairments against advances	23 816	20 896
Bad debts written off	-	3 630

31 December

	31 December	201
	2019	Restate
	R000	R00
Operating expenditure		
Auditor's remuneration		
- audit fees	4 995	4 64
- other professional service provider reviews	5 630	1 54
Banking and transactional-related costs	9 835	7 76
Computer-related costs	38 114	31 50
Depreciation and amortisation	17 521	5 36
Legal and professional fees	5 508	4 65
Marketing	9 511	11 63
Premises		
– rental	-	11 08
- other premises-related costs	8 026	6 68
Non-executive director emoluments	3 546	2 16
Employee expenses*	157 454	184 84
Travel	4 288	4 6
Other expenses	12 939	13 1
Penalties and fines	-	10 00
Indirect taxation	11 578	8 03
	288 945	307 76
* Refer to additional incentive scheme disclosure per note 32.		
Related-party operating expenditure, including Grindrod Group support services and		
premises costs:		
Grindrod Group companies	5 935	147.
Directors and key management personnel (directly and indirectly)		
Grindrod Bank	1 529	5:
	7 464	15 3
Included in staff expenses:		
Key executive management personnel remuneration (6 staff members, 2018: 13) <sup>1</sup>		
Managerial services – salaries	14 382	25 2
Managerial services – incentive schemes	10 579	17 93
Managerial services – cash-settled share-based payments	3 610	6 4
Sign-on, retention and severance payments	-	3 4
Post-retirement benefits	1 665	3 1

<sup>&</sup>lt;sup>1</sup> Decrease due to reorganisation of executive committee.

# NOTES TO THE CONSOLIDATED ANNUAL FINANCIAL STATEMENTS CONTINUED

	Services as directors R000	Cash package R000	Post- retirement benefits R000	Sign-on, retention and severance payments R000	Incentive schemes R000	Total R000
Operating						
expenditure						
continued						
Directors' remuneration 2019						
Executive directors						
DA Polkinghorne	_	5 275	290	_	4 856***	10 421
SA Blades	_	1 851	182	_	3 772***	5 805
RS Garach	_	1 267	191	_	_	1 458
Non-executive directors						
JH Beare	797	-	-	-	-	797
ASP Dambuza	454	-	-	-	-	454
WD Geach	443	-	-	-	-	443
ZN Malinga	551	-	-	-	-	551
MS Mbatha	282	-	-	-	-	282
RSM Ndlovu **	780	-	-	-	-	780
PJ Uys **	54	-	-	-	-	54
M Hankinson	83	-	-	-	-	83
T Soondarjee	94	-	-	-	-	94
S Barrett	8		-	_	-	8
	3 546	8 393	663	-	8 628	21 230
2018						
Executive directors						
DA Polkinghorne		4 953	297	2 703	4 815	12 768
SA Blades		3 015	316		3 527	6 858
SP Scott		2 064	247		2 298	4 609
Non-executive directors						
JH Beare	532					532
ASP Dambuza	96					96
WD Geach	350					350
ZN Malinga	364					364
MS Mbatha	113					113
RSM Ndlovu**	485					485
PJ Uys**	225	-	-	-	-	225
	2 165	10 032	860	2 703	10 640	26 400

<sup>\*\*</sup> Fees ceded to Remgro Limited.

<sup>\*\*\*</sup> Relates to the 2018 financial year but paid in the 2019 financial year. No incentives were awarded for the 2019 financial year.

31 December

		OI December
	31 December	2018
	2019	Restated
	R000	R000
Operating expenditure continued		
Director emoluments paid by Grindrod Limited to Grindrod Bank directors, excluding payments by Grindrod Bank:		
Executive directors of Grindrod Limited		
MJ Hankinson	1 680	20 149
B Ntuli	_	14 585
AG Waller ***	6 970	-
Non-executive directors		
WD Geach	_	412
ZN Malinga	657	474
RSM Ndlovu **	298	360
PJ Uys **	859	812
	10 464	36 792

<sup>\*\*</sup> Fees ceded to Remgro Limited.

Refer to Grindrod Limited annual financial statements, as disclosed on their website at www.grindrod.co.za, for full disclosure of total remuneration paid by Group companies to directors.

		31 December
	31 December	2018
	2019	Restated
	R000	R000
Taxation		
SA normal taxation		
Current tax	26 003	30 840
Deferred tax	(29 886)	(1 867)
	(3 883)	28 973
Reconciliation of rate of tax	%	%
Standard rate	28.0	28.0
Adjusted for:		
Dividends	(37.3)	(16.2)
Penalties and fines	0.0	1.3
Operating expenditure and other	1.3	0.2
Capital losses on loans and advances	3.3	-
Effective rate	(4.7)	13.3

<sup>\*\*\*</sup> Appointed and resigned in 2019.

# NOTES TO THE CONSOLIDATED ANNUAL FINANCIAL STATEMENTS CONTINUED

			31 December 2019 R000	31 December 2018 Restated R000
Intangible assets Computer software Carrying amount at the beginning of the year Amortisation			- -	12 (12)
			-	-
	Furniture, fittings, office equipment and motor vehicles R000	Computers and computer hardware R000	Right-of- use asset R000*	Total R000
Property and equipment 2019				
Cost at the beginning of the year Additions/IFRS 16 implementation Disposals	12 895 - -	22 066 2 042 (2 656)	- 26 997 -	34 961 29 039 (2 656)
Cost at the end of the year	12 895	21 452	26 997	61 344
Accumulated depreciation at the beginning of the year Depreciation charge for the year Disposals	9 077 1 750	19 371 2 147 (2 656)	- 13 624 -	28 448 17 521 (2 656)
Accumulated depreciation at the end of the year	10 827	18 862	13 624	43 313
Carrying amount at the beginning of the year	3 818	2 695	_	6 513
Carrying amount at the end of the year	2 068	2 590	13 373	18 031
2018 Cost at the beginning of the year Additions	12 349 546	20 886 1 180	-	33 235 1 726
Cost at the end of the year	12 895	22 066	-	34 961
Accumulated depreciation at the beginning of the year Depreciation charge for the year	7 308 1 769	15 789 3 582		23 097 5 351
Accumulated depreciation at the end of the year	9 077	19 371	-	28 448
Carrying amount at the beginning of the year	5 041	5 097	-	10 138
Carrying amount at the end of the year	3 818	2 695	-	6 513

<sup>\*</sup> Right-of-use asset relates to property rentals for business purposes.

	31 December 2019 R000	31 December 2018 Restated R000
Investment securities Fair value through profit and loss		
<ul><li>private equity investments</li><li>unit trust investments</li></ul>	6 177 3 000	-
	9 177	-
Loans and advances		
At amortised cost*	5 352 939	5 196 287
At fair value through profit and loss	1 095 625	1 672 857
Designated at fair value through profit and loss	967 889	796 918
	7 416 453	7 666 062
Sectoral analysis		
Agriculture, hunting, forestry and fishing	55 850	178 367
Mining and quarrying	34 298	28 614
Manufacturing	218 390	299 513
Electricity, gas and water supply	1 640	3 803
Construction	-	39 975
Wholesale and retail trade, repair of specified items, hotels and restaurants	305 453	290 574
Transport, storage and communication Financial intermediation and insurance	52 325 399 299	164 370 200 551
Real estate	4 269 505	3 570 052
Business services	368 381	5 880
Community, social and personal services	38 117	46 713
Private households	64 037	69 753
Other	1 631 286	2 788 728
ECL provision against advances (ECL Stages 1 and 2)	(22 129)	(20 831
	7 416 453	7 666 062
Geographical analysis	7.416.450	7.000.000
South Africa	7 416 453	7 666 062
Related-party loans and advances:		
Grindrod Group companies	107 375	
Grindrod Group investee companies/entities	1 875 255	1 682 323
<b>Directors and key management personnel (directly and indirectly)</b> Grindrod Bank	3 879	8 00 <sub>4</sub>
Officiou Dalik	3019	0 004
	1 986 509	1 690 327

<sup>\*</sup> Fair value equals: R5 372 065 (2018: R5 198 991).

Loans are made to related parties on normal business terms and at market-related rates of interest.

The Grindrod Group investee companies/entities form part of Grindrod Financial Services' portfolio of equity investments. The third-party investees are managed and operated by clients of the Bank, but are classified as associate companies in accordance with IFRS due to the Grindrod Group holding between 20% and 50% of the shares in the entities.

Loans are made to investee entities on normal business terms and at market-related rates of interest.

For the year ended 31 December 2019

		Notes	31 December 2019 R000	31 December 2018 Restated R000
Loans and advances continued Analysis of ECL provision (ECL Stages 1 and 2)				
Allowance at the beginning of the year			20 831	30 540
IFRS 9 opening balance adjustment Correction of error		40.4	-	5 755 (8 810)
Net increase/(decrease) in provision			1 298	(6 654)
Provision at the end of the year			22 129	20 831
Analysis of impairments (ECL Stage 3) Impairments at the beginning of the year Net increase in impairments including suspended int Written off against impairments	terest and other		24 565 43 230 -	3 669 24 526 (3 630)
Impairments at the end of the year			67 795	24 565
ECL provision analysis Stage 1 – 12-month ECL provision Stage 2 – lifetime ECL provision Stage 3 – lifetime ECL impairments			15 177 6 952 67 795	14 384 6 447 24 565
			89 924	45 396
	Stage 1 R000	Stage 2 R000	Stage 3 R000	Total R000
2019 Gross carrying amount Less: ECL provision	3 862 189 (15 177)	427 610 (6 952)	1 153 064 (67 795)	5 442 863 (89 924)
Net carrying amount	3 847 012	420 658	1 085 269	5 352 939
ECL provision at 1 January 2019 Transfer to/from Stage 1 Transfer to/from Stage 2 Movements with profit and loss impact	14 384 (12 448) 6 410	6 447 12 448 (6 410)	24 565 - -	45 396 - -
Impairments raised Subsequent changes in ECL	18 151 (11 320)	102 (5 635)	23 816	42 069 (16 955)
Total net profit and loss charge during the period Suspended interest and other	6 831	(5 533)	23 816 19 414	25 114 19 414
ECL provision at 31 December 2019	15 177	6 952	67 795	89 924

		Stress impact %	Stress impact R000	Total ECL R000
10.	Loans and advances continued Stress scenarios based on forward looking information (FLI)			
	Base FLI			89 924
	Positive FLI	(9.4)	(8 481)	81 443
	Negative FLI	10.2	9 161	99 085

The most significant macro-economic variables have been stressed against the final ECL result in order to determine the sensitivity of the model to changes in FLI.

	31 December 2019 R000	31 December 2018 Restated R000
Analysis of classified, impaired or non-performing loans and advances		
Advances classified as special mention	811 732	240 359
Advances classified as sub-standard Advances displaying significant weakness	252 862 88 470	32 325 66 935
Carrying amount of classified advances	1 153 064	339 619
Collateral held against classified, impaired or non-performing loans and advances*	3 985 861	315 053
Age analysis of classified, impaired or non-performing loans and advances		
Current	1 009 779	240 438
6 – 12 months overdue	65 775	18 005
>12 months overdue	77 510	81 176
	1 153 064	339 619
Sectoral analysis of classified, impaired or non-performing loans and advances		
Manufacturing	7 839	32 243
Wholesale and retail trade, repair of specified items, hotels and restaurants	60 635	17 447
Financial intermediation and insurance Real estate	19 380 522 833	9 305 113 655
Business services	210 193	113 033
Private households	848	_
Other	331 336	166 969
	1 153 064	339 619
Geographical analysis of classified, impaired or non-performing loans and advances		
South Africa	1 153 064	339 619
Credit impaired loans and advances		
Carrying value	109 950	68 646
ECL allowance (ECL Stage 3)	(67 794)	(24 565)
Carrying value (net)	42 156	44 081

<sup>\*</sup> Overcollateralised in certain instances.

For the year ended 31 December 2019

	31 December 2019 R000	31 December 2018 Restated R000
Other assets		
At amortised cost Receivables	94 071	154071
Receivables		154 371
	94 071	154 371
South African Revenue Service – taxation	-	3 583
Sundry receivables	8 306	25 972
Fee and dividend receivables	85 765	124 816
	94 071	154 371
The carrying value of other assets approximates fair value.  Included in other assets are amounts due from related parties, including overhead recoveries:		
Grindrod Group companies	57 525	41 014
	57 525	41 014
Liquid assets and short-term negotiable securities  Measured at amortised cost		
Money market investments	_	1 714 037
Preference shares	-	-
Statutory liquid assets at amortised cost		
Treasury bills	2 478 941	1 111 248
	2 478 941	2 825 285

The carrying value of liquid assets and short-term negotiable securities approximates fair value.

Statutory liquid assets are held to meet liquid asset requirements in terms of the Banks Act.

		31 December 2019 R000	31 December 2018 Restated R000
13.	Cash and short-term funds		
	Measured at amortised cost Regulatory deposits with the SARB Other deposits with the SARB Inter-bank deposits	208 798 1 146 750 2 216 948	264 360 319 989 1 654 442
		3 572 496	2 238 791
	The carrying value of cash and short-term funds approximates fair value.		
14.	Ordinary share capital Authorised 10 000 000 (2018: 10 000 000) ordinary shares of 1 cent each	100	100
	Issued 15 239 (2018: 14 000) ordinary shares of 1 cent each	-	-
	The directors do not have the authority to issue the remaining unissued shares unless a resolution is passed by the shareholders.		
15.	Ordinary share premium Arising on the issue of 15 239 (2018: 14 000) ordinary shares of 1 cent each	380 278	280 278
16.	Preference share capital Authorised 750 000 (2018: 750 000) non-cumulative, non-redeemable, non-participating and non-convertible par value shares of 1 cent each Issued 245 000 (2018: 245 000) non-cumulative, non-redeemable, non-participating and non-convertible par value shares of 1 cent each	285 000	285 000

The preference shares issued are held by Grindrod Limited.

Preference share dividends are payable bi-annually and are accrued at 88% of the prime rate of interest as quoted by First National Bank.

The preference shares qualify as additional tier 1 regulatory capital.

17.

# NOTES TO THE CONSOLIDATED ANNUAL FINANCIAL STATEMENTS CONTINUED

For the year ended 31 December 2019

						31 December
				31 D	ecember	2018
				<b>0</b>	2019	Restated
					R000	R000
Deferred taxation						
Deferred tax (asset)/liability					(24 947)	4 938
Deferred tax assets are attributable t	o the following:					
		2019			2018	
	Assets	Liabilities	Net	Assets	Liabilities	Net
	R000	R000	R000	R000	R000	R000
Impairments	(6 387)	-	(6 387)	(6 986)	-	(6 986)
Provisions	(7 863)	_	(7 863)	(18 796)		(18 796)
Income and sundry accruals	(3 717)	-	(3 717)		30 720	30 720
Capital tax losses*	(6 980)	-	(6 980)			
Net tax (assets)/liabilities	(24 947)	_	(24 947)	(25 782)	30 720	4 938

<sup>\*</sup> Management is of the view that the deferred tax asset relating to the capital tax loss will reverse in the future periods and therefore the asset will be recovered through future capital taxable income.

Movement in temporary differences during the year:

	Balance at	Recognised in	Balance at
	1 January	profit and loss	31 December
	R000	R000	R000
2019			
Impairments	(6 986)	599	(6 387)
Provisions	(18 796)	10 933	(7 863)
Income and sundry accruals	30 720	(34 437)	(3 717)
Capital tax losses	-	(6 980)	(6 980)
	4 938	(29 885)	(24 947)
2018			
Impairments	(8 551)	1 565	(6 986)
Provisions	(17 638)	(1 158)	(18 796)
Income and sundry accruals	32 994	(2 274)	30 720
	6 805	(1 867)	4 938

	31 December 2019 R000	31 December 2018 Restated R000
Deposits and funding instruments Measured at amortised cost Call deposits – Corporate Banking Call deposits – Retail Banking Notice and fixed deposits Bonds – domestic medium-term note (DMTN) Accrued interest and dividends	4 564 989 1 830 744 4 676 784 753 000 131 592	4 125 942 1 613 523 4 718 214 461 000 101 807
Amounts owed to depositors Amounts owed to banks	11 957 109 11 919 599 37 510 11 957 109	11 020 486 10 878 776 141 710 11 020 486
Bond issue (DMTN programme) 3-month Johannesburg Inter-bank Agreed Rate (JIBAR) plus 3.00% 3-month JIBAR plus 3.00% 3-month JIBAR plus 2.25% Accrued interest	240 000 263 000 250 000 8 148 761 148	225 000 236 000 - 4 615 465 615
A JSE listed 3-year bond was originally issued on 15 October 2012 with subsequent taps, rollovers and new issues.	701140	403 013
Interest is payable quarterly and is linked to the 3-month JIBAR plus a spread.  Sectoral analysis Banks Government and public sector Individuals Business sector and other	37 510 809 755 803 836 10 306 008 11 957 109	141 710 49 825 2 305 854 8 523 097 11 020 486
<b>Geographical analysis</b> South Africa	11 957 109	11 020 486
Related-party deposits: Grindrod Group companies Grindrod Bank subsidiaries Grindrod Group investee companies/entities Directors and key management personnel (directly and indirectly) Grindrod Group (excluding Grindrod Bank) Grindrod Bank	34 031 8 133 17 789 113 237 60 303	55 055 6 695 16 322 155 7 191 85 418

Deposits from related parties earn market-related rates of interest.

For the year ended 31 December 2019

		31 December
	31 December	2018
	2019	Restated
	R000	R000
Derivative instruments		
At fair value through profit and loss		
Interest rate swaps		
Mark-to-market liability	22 251	10 424
Mark-to-market asset	(2)	(2 513)
Net mark-to-market liability	22 249	7 911
Current year movements		
Mark-to-market liability	(14 338)	(8 843)
Mark-to-market asset	-	(2 186)
Net mark-to-market loss	(14 338)	(11 029)
Interest rate swaps (nominal value)		
Contracts with negative mark-to-market value (liability)	934 296	526 776
Contracts with positive mark-to-market value (asset)	1 580	255 905
	935 876	782 681

All derivatives are entered into either in terms of asset and liability management strategies, defined as economic hedging activities, or on a back to back basis.

The nominal amount disclosed represents the gross value of total outstanding contracts at year-end and does not reflect the amount receivable or payable under the contract. The nominal amount should be viewed only as a means of assessing the extent of the exposure to derivative contracts.

			31 December
		31 December	2018
		2019	Restated
		R000	R000
20.	Provisions and other liabilities Measured at amortised cost		
20.1	Provisions		
	Leave pay provision	7 925	7 444
	Bonus provision*	10 500	40 000
	Cash-settled share-based incentive schemes*	6 408	19 686
	Forfeitable share plan*	3 368	4 000
		28 201	71 130
20.2	Other liabilities		
	Measured at amortised cost		
	Trade and other payables	39 994	69 313
	Lease liabilities	14 316	-
	Preference share dividends payable	-	12 710
		54 310	82 023
	Related-party accounts payable:		
	Grindrod Group companies	5 734	13 579
	Analysis of leave pay provision		
	Provisions at the beginning of the year	7 444	6 624
	Additional provisions	805	885
	Utilised or reversed during the year	(324)	(65)
	Provisions at the end of the year	7 925	7 444
	Leave pay provisioning is regarded as contractual and the timing of cash flows		
	is variable.		
	Analysis of incentive schemes/provisions*		
	Provisions at the beginning of the year	63 686	58 818
	Utilised or reversed during year	(45 818)	(39 787)
	New provision raised	2 408	`44 655 <sup>°</sup>
	Provisions at the end of the year	20 276	63 686

 $<sup>^{\</sup>star} \quad \textit{Refer to additional incentive scheme disclosure per note 32}.$ 

For the year ended 31 December 2019

21.	Preference shares linked to trust participatory contributions  Measured at amortised cost		
	Preference shares linked to trust participatory contributions*	1 727 444	1 391 000
	Trust participatory contributions**	1 724 276	1 714 124
	Related-party preference share assets:		
	Grindrod Group companies	600 000	350 000

<sup>\*</sup> Fair value equals: R1 728 926 (2018: R1 396 012).

The Group sources cumulative preference shares from a limited pool of credit suitable issuers via the Grindrod Investment Trust and the Grindrod Preference Share Investment Trust. An approach is made to potential investors with appetite for the preference shares and the trusts enter into a participation agreement with the investor in respect of the specific preference share identified, i.e. the preference share is earmarked to each specific investor. As a result of the capital contributions made by the investor to the trust in respect of the specific preference share, the investors have an irrevocable right, title and interest in and to the cash flows arising from the underlying preference shares held by the trust. The trust repurchases the participatory interests from investors at any time provided that the requisite notice period is met in terms of the participatory agreement.

		Level 1 R000	Level 2 R000	Level 3 R000	Total R000
22.	Financial instrument fair value hierarchy 31 December 2019 Assets				
	Loans and advances Investment securities	- -	967 889 3 000	1 095 625 6 177	2 063 514 9 177
		-	970 889	1 101 802	2 072 691
	<b>Liabilities</b> Derivative instruments	-	22 249	-	22 249
	31 December 2018 Assets				
	Loans and advances <b>Liabilities</b>	-	796 918	1 672 857	2 469 775
	Derivative instruments	_	7 911		7 911

Level 1 = quoted prices in active markets for identical assets/liabilities.

Level 2 = inputs other than quoted prices that are observable either directly or indirectly.

Level 3 = inputs for the asset or liability that are not based on observable market data.

	2019		20	18
	Loans and advances	Investment securities R000	Loans and advances	Investment securities R000
Level 3 reconciliation  Balance at the beginning of the year Financial instruments designated at fair value on	1 672 857	-	-	-
1 January 2018	_	_	1 162 272	
Total gains in profit and loss	119 522	5 653	156 073	-
Additions	750 694	524	406 440	-
Settlements	(1 447 448)	-	(51 928)	-
Balance at the end of the year	1 095 625	6 177	1 672 857	-

<sup>\*\*</sup> Given the short-term nature, carrying value approximates fair value.

<sup>\*\*\*</sup>Net fair value equals: R4 650 (2018: (R318 112)).

#### 22. Financial instrument fair value hierarchy continued

#### Level 3 supplementary information

#### Unlisted investments

The fair value measurement of unlisted investments is based on significant inputs that are not necessarily observable in the market. Key inputs used in valuations include discount rates and future profit assumptions based on historical performance of the specified asset but adjusted for expected growth. Management reassesses the earnings or yield multiples at least annually based on its assessment of the macro and micro-economic environment.

The table below reflects information about the valuation techniques and significant unobservable and observable inputs used in measuring financial assets categorised as Level 2 and 3 in the fair value hierarchy:

	Category	Valuation approach	Unobservable inputs	Observable inputs	Range of unobservable inputs
Level 2	Loans and advances – fixed rate loans	Discounted cash flow	-	Credit spreads, swap and prime curves	_
Level 3	Loans and advances – other	Discounted cash flow	Credit spreads	Swap and prime curves	(3.0)% - 15%

The differentiation between level 2 and 3 loans and advances is that level 2 makes use of all observable market inputs for the valuation, whereas level 3 includes observable market and unobservable inputs.

#### Sensitivity analysis of valuations using unobservable inputs

As part of the Group's risk management processes, stress tests are applied on the significant unobservable parameters to generate a range of potentially possible alternative valuations. The assets that are most impacted by this sensitivity analysis are Level 3 loans and advances. The following table reflects how the unobservable parameters were changed in order to evaluate the sensitivities of Level 3 loans and advances:

variance applied to parameters
Positive/(negative)

Significant unobservable parameter	
Credit spread	100 – 200/(100) – (200) bps

A significant parameter has been deemed to be one which may result in a change to profit and loss, or a change in the fair value of the asset of more than 1%.

This is demonstrated by the following sensitivity analysis which includes reasonable range of possible outcomes:

		2019 Potential effect recorded in profit and loss	2018 Potential effect recorded in profit and loss
Financial instrument	Parameter	favourable/ (unfavourable) R000	favourable/ (unfavourable) R000
Loans and advances Loans and advances	Credit spread – 100 bps Credit spread – 200 bps	14 892/(14 465) 30 229/(28 520)	16 709/(16 161) 33 992/(31 799)

For the year ended 31 December 2019

#### 23. Financial instruments risk management: credit risk

The risk of financial loss resulting from failure of a counterparty to an asset, for any reason, to fully honour its financial and contractual obligations.

#### Credit risk management

Sound credit risk management involves prudently managing the risk and reward relationship and controlling and minimising credit risks across a variety of dimensions, such as quality, concentration, maturity and security. The credit committee is responsible for ensuring that the credit approval processes are stringent and for monitoring large exposures, associated exposures, sectoral exposure and any irregular or problem loans. Credit risk is monitored at an individual and at an aggregated exposure level. Our target market typically includes SME businesses with a focused client-centric approach. New deal approval is subject to specified limits of authority which are aggregated at a client group level, i.e. credit (R10 million), credit exco (R30 million), credit risk committee (R50 million) and the Board (above R50 million).

#### Maximum exposure to credit risk

Maximum exposure to credit risk at the year-end is stated before taking into account any collateral or other credit enhancement and after taking into account impairments and netting where applicable. For financial assets recognised on the statement of financial position, the maximum exposure to credit risk equals the carrying amount. For financial commitments and guarantees, the maximum exposure to credit risk is the maximum amount the Group would have to pay to perform in terms of the commitment.

#### **Definitions**

#### Past due

Exposures are considered past due where the facility has expired and the Group is not considering renewal of the facility or where expected cash flows on the facility are more than two months in arrears. Past due exposures are considered impaired and a specific impairment is raised based on the carrying amount less the expected realisable value of the security held, but as a minimum the impairment is equivalent to any regulatory requirement.

The Group has had a low default and bad debt history and as a result has limited internal statistics for the calculation of ECLs. The Group's ECL model includes various factors and key areas of professional judgement which are reviewed and approved by both the credit committee and risk and capital management committee.

#### Credit risk mitigation

The Group does not have material netting arrangements and it does not currently use credit derivatives to mitigate credit risk.

The Group values property assets on a cyclical basis using a desktop approach and physical valuations are performed where appropriate or necessary. The value of listed assets is tracked on an ongoing basis and unlisted investments and other security assets are valued periodically where significant reliance is placed on the security.

The Group actively manages and monitors risk concentrations resulting from credit mitigation activities and these tend to arise where guarantees have been taken in addition to other classes of security. The Group tends to deal with small to medium-sized corporates and guarantees and suretyships tend to be provided by similar types of entities.

#### Counterparty risk

The risk that a counterparty to a transaction fails to perform in terms of the contract resulting in a potential cost to replace the cash flow or the risk that a counterparty fails to honour an undertaking for payment or delivery in terms of unsettled transactions.

The Group is extremely cautious when selecting counterparties to transactions and formal limits are established for counterparties to asset or hedging transactions.

The Group does not hold collateral for interest rate swaps, all of which have been entered into with the major South African banks.

The Group has adopted the Basel III standardised approach for the measurement of its exposure to credit risk.

#### 23. Financial instruments risk management: credit risk continued

#### **Definitions** continued

Credit risk mitigation continued

Concentration risk

The risk of an uneven distribution of loans and advances to individual borrowers, industries or services sectors and geographical regions which could result in significant credit losses.

The Group monitors concentration risk on an ongoing basis and ensures adequate diversification of exposure at account and underlying security level. Sufficient regard is also given to section 73 (Concentration Risk) of the Banks Act.

#### 24. Financial instruments risk management: liquidity risk

In the banking environment liquidity risk may be defined as the risk of a bank not being able to repay its maturing deposits or meet its obligations under a loan agreement. Liquidity risk in a bank includes the risk of incurring excessively high interest costs or being forced to sell assets at a loss in order to meet obligations.

#### Liquidity risk management

The Group has a prudent liquidity management policy and the asset and liability committee (ALCO) is responsible for monitoring the stability of funding, surplus cash or near cash assets, anticipated cash outflows, exposure to large depositors and exposure to connected parties. The Group is exposed to a maturity mismatch due to the duration of the lending book when compared against the duration of the funding book. The Group has been well served by its prudent liquidity management policy, strong liquidity ratios, the stability of its deposit base and the high quality of the advances book and intends to continue to adopt a conservative liquidity policy in the future. In addition, the Group maintains a healthy level of easily liquifiable assets to adequately manage short-term liquidity requirements.

For the year ended 31 December 2019

	<3 months R000	>3 months <6 months R000	>6 months <1 year R000	>1 year <5 years R000	>5 years R000	Non- contractual R000	Total R000
Financial instruments risk management: liquidity risk continued Contractual maturity							
analysis 31 December 2019 Assets (discounted maturity)							
Property and equipment	-	-	-	-	-	18 031	18 031
Investment securities	-	-	-	-	-	9 177	9 177
Loans and advances Liquid assets and short-term	1 656 702	973 867	487 994	2 936 149	1 500 485	(138 744)	7 416 453
negotiable securities	549 212	1 929 729	_	_	_	_	2 478 941
Cash and short-term funds	3 572 496	-	_	_	_	_	3 572 496
Deferred taxation	_	_	_	_	_	24 947	24 947
Preference shares – linked							
to trust participatory							
contributions	359 544	75 000	373 000	919 900	-	-	1 727 444
Other assets	94 071		-			-	94 071
	6 232 025	2 978 596	860 994	3 856 049	1 500 485	(86 589)	15 341 560
31 December 2019 Liabilities (undiscounted maturity)							
Derivative instruments Deposits and funding	-	303	2 317	4 629	15 000	-	22 249
instruments Other liabilities and	9 763 279	827 061	598 801	953 383	-	-	12 142 524
provisions	68 195	-	-	-	-	-	68 195
Lease liabilities	3 787	3 788	4 920	2 635			15 130
Trust participatory	1 205 555	277 440	170 170				1 740 175
contributions Taxation (normal and	1 295 555	277 448	170 172	_	_	_	1 743 175
deferred)	206	_	_	_	_	_	206
	11 131 022	1 108 600	776 210	960 648	15 000	-	13 991 480
Financing guarantees	538 231	_	-	_	-	-	538 231
Irrevocable unutilised	556 251						
Irrevocable unutilised facilities	204 553	-	-	-	-	-	204 553

	<3 months R000	>3 months <6 months R000	>6 months <1 year R000	>1 year <5 years R000	>5 years R000	Non- contractual R000	Total R000
Financial instruments risk management: liquidity risk continued Contractual maturity analysis 31 December 2018 Assets (discounted							
maturity) Property and equipment Investment securities	-					6 513	6 513
Loans and advances Liquid assets and short-term	2 217 958	469 720	562 552	3 057 216	1 404 444	(45 828)	7 666 062
negotiable securities Cash and short-term funds Deferred taxation Preference shares – linked	2 273 496 2 238 791 -	551 789 - -					2 825 285 2 238 791 -
to trust participatory contributions Other assets	- 154 371		337 000 -	1 054 000 -			1 391 000 154 371
	6 884 616	1 021 509	899 552	4 111 216	1 404 444	(39 315)	14 282 022
31 December 2018 Liabilities (undiscounted maturity)							
Derivative instruments Deposits and funding instruments	- 9 126 270	41 621 910	603 803	5 242 977 264	2 628		7 911 11 329 247
Other liabilities and provisions	-					153 153	153 153
Trust participatory contributions Taxation (normal and	906 845	271 826	575 362				1 754 033
deferred)	-	-	- 1170.105	-	-	4 938	4 938
	10 033 115	893 777	1 179 165	982 506	2 628	158 091	13 249 282
Operating lease commitments	3 498	3 498	6 028	11 349			24 373
Financing guarantees Irrevocable unutilised facilities	99 282 182 750						99 282 182 750
idelified	10 318 645	897 275	1 185 193	993 855	2 628		13 555 687

For the year ended 31 December 2019

#### 25. Financial instruments risk management: interest rate risk

The risk that fluctuating interest rates will unfavourably affect a financial institution's earnings and the value of its assets, liabilities and capital. The risk is due to assets and liabilities maturing/repricing at different times, or against different base rates. The amount at risk is a function of the magnitude and direction of interest rate changes, and the size and maturity structure of the mismatch position.

#### Interest rate risk management

Traditional repricing gap analysis is used to measure interest rate exposure. The Group has a conservative policy on interest rate risk arising from repricing differentials and the duration of this exposure is limited to three months for material aggregated positions or hedged using derivative instruments. The static interest rate gap report is prepared monthly for review by the ALCO and the model assumes each asset class will reprice in full in the relevant repricing timeband.

#### Interest rate repricing gap

	<3 months	>3 months <6 months	>6 months <1 year	>1 year <5 years	>5 years	Non-rate sensitive	Total
	R000	R000	R000	R000	R000	R000	R000
31 December 2019							
Assets	12 158 106	1 982 526	116 950	220 396	552 476	311 106	15 341 560
Equity and liabilities	(13 141 550)	(277 731)	(198 382)	(348 720)	-	(1 375 177)	(15 341 560)
Interest rate hedging							
activities	942 619	(52 797)	(116 950)	(220 396)	(552 476)	-	-
Repricing profile	(40 825)	1 651 998	(198 382)	(348 720)	-	(1 064 071)	-
Cumulative repricing profile	(40 825)	1 611 173	1 412 791	1 064 071	1 064 071		
Expressed as a	(40 823)	1011173	1 412 791	1004071	1004071	_	
percentage of total							
1							
assets (%)	(0.3)	10.5	9.2	6.9	6.9		
assets (%) 31 December 2018	(0.3)	10.5	9.2	6.9	6.9		
	12 539 448	<b>10.5</b> 551 789	<b>9.2</b> 3 309	<b>6.9</b> 406 400	<b>6.9</b> 378 831	402 245	14 282 022
31 December 2018						402 245 (1 539 500)	14 282 022 (14 282 022)
31 December 2018 Assets	12 539 448	551 789	3 309	406 400	378 831		
31 December 2018 Assets Equity and liabilities	12 539 448	551 789	3 309	406 400	378 831		
31 December 2018 Assets Equity and liabilities Interest rate hedging activities Repricing profile	12 539 448 (11 727 281)	551 789 (243 457)	3 309 (433 644)	406 400 (338 140)	378 831 -		
31 December 2018 Assets Equity and liabilities Interest rate hedging activities Repricing profile Cumulative repricing	12 539 448 (11 727 281) 782 681 1 594 848	551 789 (243 457) (4 188) 304 144	3 309 (433 644) – (430 335)	406 400 (338 140) (403 328) (335 068)	378 831 - (375 165) 3 666	(1 539 500) -	
31 December 2018 Assets Equity and liabilities Interest rate hedging activities Repricing profile Cumulative repricing profile	12 539 448 (11 727 281) 782 681	551 789 (243 457) (4 188)	3 309 (433 644) -	406 400 (338 140) (403 328)	378 831 - (375 165)	(1 539 500) -	
31 December 2018 Assets Equity and liabilities Interest rate hedging activities Repricing profile Cumulative repricing profile Expressed as a	12 539 448 (11 727 281) 782 681 1 594 848	551 789 (243 457) (4 188) 304 144	3 309 (433 644) – (430 335)	406 400 (338 140) (403 328) (335 068)	378 831 - (375 165) 3 666	(1 539 500) -	
31 December 2018 Assets Equity and liabilities Interest rate hedging activities Repricing profile Cumulative repricing profile	12 539 448 (11 727 281) 782 681 1 594 848	551 789 (243 457) (4 188) 304 144	3 309 (433 644) – (430 335)	406 400 (338 140) (403 328) (335 068)	378 831 - (375 165) 3 666	(1 539 500) -	

### 25. Financial instruments risk management: interest rate risk continued Interest income sensitivity

				Cumulative
		>3 months	>6 months	impact on net
	<3 months	<6 months	<1 year	interest income
	R000	R000	R000	R000
31 December 2019				
2% interest rate increase	3 270	3 033	6 066	12 369
2% interest rate decrease	(3 270)	(3 033)	(6 066)	(12 369)
31 December 2018				
2% interest rate increase	12 270	12 125	26 640	51 035
2% interest rate decrease	(12 156)	(11 904)	(25 608)	(49 668)

Interest rate sensitivity is based on the static repricing profile of assets and liabilities at the end of the reporting period and determined by applying market-related rates of interest and a parallel interest rate shock.

#### Hedging

Hedging is a technique used to reduce risk by simultaneously entering into a transaction to be hedged and a transaction with equivalent characteristics in terms of size, duration and interest rate but with opposite financial effect.

All individual fixed rate transactions are required to be hedged, either within the loan book or synthetically with derivative instruments, whenever a 1% parallel shift in the yield curve could result in a loss exceeding the amounts specified in the policy matrix (maximum loss tolerance per individual transaction is R200 000).

#### 26. Financial instruments risk management: market risk

The risk that the market price of an asset may change, resulting in a loss on realisation of that asset.

The business does not have any regulatory market risk as a result of trading activities. Where marketable securities are held as investments, the market prices are monitored and reports are tabled at the monthly ALCO meetings.

#### 27. Financial instruments risk management: investment risk

The risk that investment values may fluctuate due to changes in market prices or investment-specific factors (e.g. global influences, business cycle, industry, management or reputational issues).

Where the business is exposed to investment risk, reports are tabled at the monthly ALCO meetings. Exposures tend to be short term in nature.

For the year ended 31 December 2019

#### 28. Financial instruments risk management: equity investment risk

Listed and unlisted investments are recognised on a settlement date basis and are initially measured at cost, including transaction costs, and are remeasured to fair value through profit and loss using market closing prices at each subsequent reporting date.

All unrealised gains/(losses) are recognised in profit and loss and included in the equity of the Group.

		31 December
	31 December	2018
	2019	Restated
	R000	R000
Sensitivity analysis		
10% increase in unlisted equity prices	565	_
10% decrease in unlisted equity prices	(565)	-

#### 29. Financial instruments risk management: currency risk

The risk that changes in exchange rates will have a negative impact on profitability due to a mismatch between foreign receivables and foreign payables.

All foreign currency exposures are approved and monitored by the ALCO.

Foreign currency exposure	-	-
	R000	R000
	2019	Restated
	31 December	2018
		31 December

#### 30. Financial instruments risk management: solvency/capital adequacy risk

The risk that a bank will not have adequate capital and reserve funds to absorb losses, resulting in depositors having to absorb these losses and losing confidence in the bank and/or the banking sector.

The Group has not complied with the minimum regulatory capital requirement at all times during the period. There was an additional R100 million capital injection during the 2019 financial year.

#### Capital management

The Group manages its capital base to ensure an appropriate balance between maintaining adequate capital levels while still supporting business growth, maintaining depositor confidence and ensuring sustainable returns to stakeholders.

The Group's capital management policy objectives are to ensure the Group is adequately capitalised to support its risk profile and the development of robust risk management techniques and internal controls to manage and monitor the risks of the Group.

Key objectives include:

- o Sufficiency of capital to meet regulatory capital requirements as set by the PA
- o Adequacy of capital to meet the economic capital requirements of the Group
- o Optimisation of returns on regulatory capital, thereby ensuring market-related returns to investors on a sustainable basis
- o Ability to generate capital to support/maintain business growth
- o Ability to withstand potential macro/micro-stress events through the maintenance of an adequate capital buffer

2018

### 30. Financial instruments risk management: solvency/capital adequacy risk continued Regulatory capital (unaudited)

In terms of the requirements of the Banks Act, the Group has not complied with the minimum capital requirements for the year under review.

The Group's regulatory capital is split into two tiers:

- o Tier 1 capital is split into common equity tier 1 capital and additional tier 1 capital, which includes ordinary share capital, share premium, appropriated earnings and qualifying preference share capital.
- o Tier 2 capital includes qualifying Stage 3 impairments.

The minimum capital requirements are defined by two ratios and amount to:

- o Tier 1 capital as a percentage of risk-weighted assets
- o Total qualifying capital as a percentage of risk-weighted assets

	2019	2018
	%	%
	Unaudited	Unaudited
Common equity tier 1 capital	7.409	8.395
Additional tier 1 capital	1.734	2.226
Total Tier 1 capital	9.143	10.621
Tier 2 capital	0.135	0.232
Total capital	9.278	10.853
Stakeholder capital adequacy ratio minimum requirements		
Regulator:		
– Notional common equity tier 1	7.500	7.375
– Notional total tier 1	9.250	8.875
– Total capital	11.500	11.125

As reflected in note 40.1, the Group did not previously consolidate GIT and GPSIT. This was corrected in the 2019 financial year. The consolidation of GIT and GPSIT has led to the Group having a large exposure as per section 73 (Concentration Risk) of the Banks Act. The large exposure has led to an additional capital requirement for the Group which has resulted in the Group breaching its minimum capital adequacy ratio requirement. The Group is in the process of remediating the breach.

#### Retained earnings appropriation

The Group appropriates earnings retained after dividend distributions as required to ensure minimum required capital levels are maintained.

#### Dividend policy

The Group has a bi-annual dividend payment policy of three times cover (33.33%). Dividends will only be distributed where moderate stress forecasting indicates no capital shortfall or where unappropriated reserves adequately cover dividends and any capital appropriation required to maintain capital levels.

No specific items that are subject to rapid or material change have been identified at this stage.

Restrictions or other major impediments on the transfer of funds or qualifying capital within the banking entities:

o The only restriction on the transfer of funds or qualifying capital is in terms of the Banks Act

Additional public disclosure as required in terms of the Banks Act can be found on the Group's website at https://www.grindrodbank.co.za.

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#### 31. Financial instruments risk management: operational risk

The risk that internal practices, policies and systems are not rigorous or sophisticated enough to cope with adverse market conditions or human or technological errors, including:

- o Error, negligence or fraud
- o Failure to correctly measure or report risk
- o Lack of controls to prevent unauthorised or inappropriate transactions being made
- o Lack of understanding by key employees

It is the responsibility of management and ultimately the risk and capital management committee to assess operational procedures and controls and to ensure the adequacy thereof. Management is assisted by internal audit in this regard.

The Group has adopted the Basel III basic indicator approach for the measurement of operational risk.

#### 32. Incentive schemes

At this stage no clawbacks or long-term performance measures exist. The share option schemes have a deferral mechanism as a result of the vesting periods and are forfeited on resignation or dismissal from the Group.

Risk and compliance employees do not have specific incentive schemes linked to the performance of the business. However, they do share in the general short-term incentive/bonus pool should there be one and they may be granted share options.

No employees of the Group are considered to be material risk takers. The main business areas of the Group are:

- o Corporate Banking
- o Treasury (activities limited to deposit taking and investment of surplus liquidity)
- o Corporate Finance
- o Retail Banking

#### Incentive schemes - variable short-term

Performance bonuses for key executives are based on the achievement of stretch profit targets and specified strategic and non-specified value-added objectives approved by the remuneration committee annually. Short-term performance incentives for executives are capped at 100% of total cost of employment. All other employees who have performed according to predetermined criteria are incentivised where an incentive pool is justified and created.

Material key performance areas and risks accounted for when implementing remuneration measures are:

- o Business profitability
- o Divisional profitability
- o Credit risk and bad debts
- o Adequacy of liquidity
- o New business generation and alignment with medium term strategy
- o Broad-based black economic empowerment (B-BBEE) criteria
- o Transformation
- o Safety, health, environment, risk and quality (SHERQ)
- o Compliance with Financial Intelligence Centre Act (FICA) and other applicable regulations
- o Risk management
- o Implementation and maintenance of internal controls

Not all of the measures are quantifiable and variable incentive payments have a subjective element. There has been no significant change to the approach over the past year.

#### 32. Incentive schemes continued

#### Grindrod Financial Services Group cash-settled share-based incentive schemes

The Group has offered share appreciation rights linked to the growth in the consolidated value of Grindrod Financial Holdings Limited. In terms of the plan, participants are allocated notional shares at an approved allocation price vesting in equal tranches after three, four and five years. The Group is required to pay a share appreciation bonus to each participant on each vesting date equal to the difference between the lower of the fair market and the capped value and the allocation price of the shares.

The fair market value of the shares is determined using the greater of:

- o The consolidated net asset value of Grindrod Financial Holdings Limited or
- o Approximately seven times the consolidated sustainable after tax profits of Grindrod Financial Holdings Limited for the latest financial year in respect of which audited financial results have been prepared

The capped value of the shares is 10% of the after tax profits of Grindrod Financial Holdings Limited, for the latest financial year in respect of which audited financial results have been prepared, taking into account shares in issue and notional shares in respect of dividends that have been capitalised into the entities.

The Group has recorded liabilities of R6.4 million (2018: R19.7 million).

An employee's right to participate in the scheme terminates upon leaving the employment of the Group.

Vesting may, in exceptional circumstances and subject to the approval of the remuneration committee, occur earlier than the five-year vesting period.

Refer below for a breakdown of options in issue at year-end:

Date granted	Number of options	Issue price (Rand)	Cancella- tions	Settlements	Restated i	Vested pre- restatement	Net total*
2015	1 309 000	11.04	(146 334)	(288 000)	36 366	(674 000)	237 032
2016	945 000	13.21	(100 000)	(209 000)	62 342	(292 000)	406 342
2017	1 109 000	14.33	(265 000)	(226 000)	111 997	-	729 997
2018	1 194 000	15.20	(248 000)	(215 000)	132 476	-	863 476
2019	1 641 000	16.54	(242 000)	(295 000)	200 078	-	1 304 078
	6 198 000		(1 001 334)	(1 233 000)	543 259	(966 000)	3 540 925

<sup>\*</sup> Included in the total options in issue is an amount of 761 892 made to DA Polkinghorne.

#### Grindrod Limited forfeitable share plan (FSP)

In terms of the Grindrod Limited FSP, the participants are entitled to receive dividends paid and to vote in respect of the shares awarded. However, the forfeitable shares cannot be disposed of or otherwise encumbered and they are also subject to a risk of forfeiture until the delivery date. The shares vest in equal tranches after three, four and five years. For the delivery conditions to be met, the participants are required to remain employed by the Group until the vesting date. There are no performance criteria in the vesting conditions. Employees terminating employment due to resignation or dismissal on grounds of misconduct, proven poor performance or proven dishonest or fraudulent conduct will forfeit all unvested awards. There were no issues in both the current and prior year.

For the year ended 31 December 2019

		31 December 2019 R000	31 December 2018 Restated R000
33.	Commitments and guarantees Financing guarantees Financing guarantees are provided where lending facilities have been approved and all the terms and conditions of the loan have been met.	538 223	99 282
	Irrevocable unutilised facilities Irrevocable unutilised facilities are approved lending facilities which cannot be unconditionally withdrawn, prior to facility expiry, by the Bank.	204 553	182 750
	Maximum exposure to credit risk <sup>1</sup>	435 098	282 032
	Related-party guarantees subject to credit risk: Grindrod Group companies Grindrod Group investee companies/entities  Directors and key management personnel (directly and indirectly)	20 000 79 558	661 63 873
	Grindrod Bank	100 015	3 547
	Operating lease commitments Due within one year Due after one year but not later than five years		68 081 13 024 11 349
	Operating lease commitments	-	24 373
	Operating lease commitments are based on the contractual period from the balance sheet date to due date and relate to regional premises occupied by the Bank. Related-party operating lease commitments: Grindrod Group companies	-	3 302
34.	Excludes cash-backed guarantees.  Retirement benefit information Contributions to provident fund	16 482	15 467

The Group contributes to the Grindrod Provident Fund, a defined contribution plan. Contributions to the Grindrod Unicorn Provident Fund ceased in December 2017. The funds are registered under and governed by the Pension Funds Act, 1956.

As at 31 December 2019, 179 employees (2018: 178 employees) of the Group were members of the Grindrod Provident Fund.

The Group does not have any obligation to provide post-retirement medical aid benefits.

	Notes	31 December 2019 R000	31 December 2018 Restated R000
35.	Reconciliation of net profit before taxation to cash		
	generated from operations Profit before taxation	82 663	216 561
	Adjusted for: Unrealised loss/(profit) on derivatives	14 338	(11 028)
	Unrealised (profit)/loss on loans at fair value	42 738	8 865
	Depreciation and amortisation	17 521	5 363
	Bad debts written off	-	3 630
	Increase in Stage 3 ECL impairments against advances  Decrease/(increase) in Stages 1 and 2 ECL provisions	23 816 1 298	20 895 (6 654)
	Operating profit before working capital changes	182 374	237 632
	Working capital changes	182 374	231 632
	Decrease in sundry receivables	14 666	3 759
	(Increase)/decrease in fee and dividend receivables	39 051	183 889
	Decrease/(increase) in accounts payable/lease liabilities	(84 957)	32 624
	Cash generated from operations	151 134	457 904
36 1	Cash and cash equivalents at the end of the year		
50.1	Cash and short-term funds at the end of the year 13	3 572 496	2 238 791
	Deposits held with SARB for regulatory purposes 13	(208 798)	(264 360)
	Cash and cash equivalents	3 363 698	1 974 431
	Cash and cash equivalents comprise:		
	Current account balances	1 146 750	319 989
	Inter-bank deposits	2 216 948	1 654 442
		3 363 698	1 974 431
			se liabilities
		2019 R000	2018 R000
36.2	Reconciliation of liabilities arising from financing activities		
50.2	Balance at the beginning of the year	_	_
	Adoption of IFRS 16	22 242	_
	Additions	4 755	-
	Payments	(12 681)	_
	Balance at the end of the year	14 316	_

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#### 37. Analysis of the Group's interests in unconsolidated structured entities

The following table summarises the carrying values and fair value adjustments recognised in the statement of financial position and statement of comprehensive income of the Group's unconsolidated structured entities:

2019

2018

	2013	2010
	R000	R000
Statement of financial position		
Loans and advances – fair value	606 412	684 228
Loans and advances – amortised cost	127 604	107 821
Statement of comprehensive income		
Interest income	12 594	7 342
Fair value gains	41 780	89 907
Impairment charges on loans and advances	(2 281)	(689)

The primary risk to which the Group is exposed is default risk. The Group has security in the form of limited guarantees in certain instances.

#### 38. Related parties

The Group conducts business with the following related parties.

Related-party transactions are disclosed in the individual notes where applicable.

#### **Grindrod Group companies**

- o Entities in the Grindrod Limited Group, other than all entities held directly or indirectly by the Bank Holding Company, Grindrod Financial Holdings Limited (which have been separately identified above)
- o The grouping includes subsidiaries within the Financial Services segment of the Grindrod Limited Group that invest in property and private equity
  - Grindrod Property Private Equity Proprietary Limited
  - GFS Holdings Proprietary Limited (GFS)

#### Grindrod Group investee companies/entities

These entities form part of GFS's portfolio of equity investments. These investees are managed and operated by third-party clients of the Group, but are classified as associate companies in accordance with IFRS due to the Grindrod Limited Group holding between 20% and 50% of the shares in the entities. The GFS investments are passive.

#### Directors and key management personnel (directly and indirectly)

- o Including close family members and any entity controlled or jointly controlled by directors/key management personnel, split between:
  - Grindrod Group (excluding Grindrod Bank)
  - Grindrod Bank

Advances to and deposits from the above groups of related parties are all on normal business terms and at market-related rates of interest.

#### 38. Related parties continued

Summary of related-party transactions

As disclosed in the annual financial statements:	2019 R000	2018 R000
1. Interest and similar income Grindrod Group companies Grindrod Group investee companies/entities Directors and key management personnel (directly and indirectly)	24 427 186 400	3 337 123 767
Grindrod Bank  Grindrod Bank	- 381	15 528 814
	211 208	143 446
2. Interest and similar expense Grindrod Group companies Grindrod Group investee companies/entities Directors and key management personnel (directly and indirectly)	6 131 1 114	6 134 1 467
Grindrod Group (excluding Grindrod Bank) Grindrod Bank	1	21 503
	7 246	8 125
3. Fee income Grindrod Group companies Grindrod Group investee companies/entities Directors and key management personnel (directly and indirectly) Grindrod Group (excluding Grindrod Bank)	10 249 5 146	1 154 18 104 321
	15 395	19 579
4. Operating expenditure Grindrod Group companies Directors and key management personnel (directly and indirectly)	5 935	14 717
Grindrod Bank*	1 529	593
	7 464	15 310
* Paid to Uyandiswa Project Management Services, of which ASP Dambuza is a 100% shareholder.  5. Loans and advances		
Grindrod Group companies  Grindrod Group investee companies/entities  Directors and key management personnel (directly and indirectly)	107 375 1 875 255	- 1 682 323
Grindrod Bank	3 879	8 004
	1 986 509	1 690 327

For the year ended 31 December 2019

#### 38. Related parties continued

Summary of related-party transactions continued

As disclosed in the annual financial statements:	2019 R000	2018 R000
6. Other assets		
Grindrod Group companies	57 525	41 014
7. Deposits and funding instruments		
Grindrod Group companies	34 031	55 055
Grindrod Group investee companies/entities	17 789	16 322
Grindrod Bank subsidiaries	8 133	6 695
Directors and key management personnel (directly and indirectly)		
Grindrod Group (excluding Grindrod Bank)	113	155
Grindrod Bank	237	7 191
	60 303	85 418
8. Preference shares linked to trust participatory contributions		
Grindrod Group companies	600 000	350 000
9. Other liabilities		
Grindrod Group companies	5 734	13 579
10. Commitments and guarantees		
Grindrod Group companies	20 000	661
Grindrod Group investee companies/entities	79 558	63 873
Directors and key management personnel (directly and indirectly)		
Grindrod Bank	457	3 547
	100 015	68 081

#### 39. Subsequent events

Since December 2019, the spread of COVID-19 has severely impacted many local economies around the globe. In many countries, business are being forced to cease or limit operations for long or indefinite periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Governments and central banks have responded with monetary and fiscal interventions to stabilise economic conditions.

The Group/Company has determined that these events are non-adjusting subsequent events. Accordingly, the financial position and results of operations as of and for the year ended 31 December 2019 have not been adjusted to reflect their impact. The duration and impact of the COVID-19 pandemic remains unclear at this time. It is not possible to reliably estimate the duration and severity of these consequences, as well as their impact on the financial position and results of the Group/Company for future periods. As at the date of this report, no material issues have been identified or reported on.

As a result of the lockdown, the following possible risks have been highlighted for the Bank:

- o Cash flow pressures on clients which could lead to late or non-payment of loan commitments
- o An increase in provisions on the loans and advances portfolio due to inability of clients to meet debt obligations and security values being compromised
- o Fair value write-downs on the loan portfolio classified at fair value;
- o Debt covenant breaches
- o Increased liquidity risk

To alleviate the liquidity pressure being felt throughout the economy as a result of COVID-19 and to provide relief for banks that are experiencing pressure in complying with the current liquidity coverage ratio (LCR) requirements, the PA has reduced the required minimum to 80%, from 100%. Grindrod Bank is in the strong position of having a LCR well in excess of this required minimum and a significant component of our large surplus cash reserves is deployed in easily liquefiable assets, notably interbank deposits and Treasury Bills. The Bank's core deposit book is also not exposed to the retail market where there is evidence of severe liquidity strain, evidenced by deposit levels having been maintained during the month of March and April 2020.

In addition, the PA has also granted capital relief by relaxing the Pillar 2A capital requirement resulting in the minimum capital adequacy ratio requirement dropping from 11.50% to 10.50%.

Other than the above, the directors are not aware of any other matter or circumstance arising since the end of the financial year that may have a material impact on the annual financial statements.

For the year ended 31 December 2019

#### 40. Correction of errors and reclassifications

#### 40.1 Consolidation of the GIT and the GPSIT

The trusts source cumulative redeemable preference shares from a limited pool of credit suitable issuers. An approach is made to potential investors with appetite for the preference shares and the trusts enters into a participation agreement with the investor in respect of the specific preference shares identified, i.e. the preference share is earmarked to each specific investor. As a result of the trust participatory contributions made by the investor to the trust in respect of the specific preference share, the investors have an irrevocable right, title and interest in and to the cash flows arising from the underlying preference share held by the trust. The trust repurchases the participatory interests from investors at any time provided that the requisite notice period is met in terms of the participatory agreement.

The Bank's source of returns from the trusts is through:

- o Investments as principal using its surplus cash in terms of a participation agreement preference share assets
- Residual beneficiary income

The trustees have decision-making powers over the trust which also includes the appointment of the manager of the trusts. The Bank is the only party that can appoint additional trustees or replacements in the event of the existing trustees resigning. As a result of the Bank having the ability to appoint the trustees, who ultimately make all the decisions in the trusts, the trusts are therefore considered to be controlled by the Group in terms of IFRS 10 and have been consolidated. In prior years, the Group did not consolidate GIT and GPSIT, hence representing a prior period error.

31 December

1 January

	2018	2018
	R000	R000
Consolidated statement of comprehensive income		
No impact on profit for the year		
Reallocations:		
Increase in interest income	106 282	114 084
Increase in interest expense	(97 243)	(104 652)
Decrease in non-interest income	(9 039)	(9 432)
Consolidated statement of financial position		
Assets		
Increase in preference shares – linked to trust participatory contributions	1 391 000	1 691 000
Increase/(decrease) in other assets	17 620	(2 012)
Decrease in liquid assets and short-term negotiable securities	(18 256)	(33 491)
	1 390 364	1 655 497
Liabilities		
Increase in trust participatory contributions	1 714 124	1 891 459
Decrease in deposits and funding instruments	(354 387)	(247 336)
Increase in other liabilities	30 627	11 374
	1 390 364	1 655 497

These corrections further impacted some of the amounts disclosed in notes 1, 2, 3, 11, 12, 18, 20 and 21.

#### 40. Correction of errors and reclassifications continued

#### 40.2 Reclassification of fee and dividend receivables

The Group accounts for certain fee income over the life of the financial instrument in accordance with IFRS 9 using the effective interest rate method. This fee receivable was presented separately in other assets instead of being capitalised to the financial instrument and disclosed under loans and advances. In addition, certain profit shares integrally linked to the loan and advance were also disclosed separately in other assets instead of being capitalised to the financial instrument. The reclassification amounted to R241 million as at 31 December 2018 and R221 million as at 1 January 2018 for the Group. The correction did not have any impact on the retained earnings of the consolidated financial statements.

#### Impact on financial statement line items

	As previously reported R000	<b>31 December 2018</b> Reclassification increase/ (decrease)	Restated* R000
Statement of financial position Assets			
Loans and advances Other assets	7 424 701 378 112	241 361 (241 361)	7 666 062 136 751
Statement of cash flows Cash flows from operating activities			
Cash receipts from customers Loans and advances	1 207 543 (545 219)	241 361 (241 361)	1 448 904 (786 580)
		1 January 2018	
	As previously reported R000	Reclassification increase/ (decrease)	Restated* R000
Statement of financial position Assets	reported	Reclassification increase/	
•	reported	Reclassification increase/	
Assets Loans and advances	reported R000 6 907 830	Reclassification increase/ (decrease)	R000 7 129 002

<sup>\*</sup> Before accounting for error 40.1.

These corrections further impacted some of the amounts disclosed in notes 10, 11 and 35.

For the year ended 31 December 2019

#### 40. Correction of errors and reclassifications continued

#### 40.3 Classification of loans and advances

Certain loans were incorrectly classified as per the requirements of IFRS 9. The error in loan classification arose as a result of the future cash flows being dependent on a portfolio of assets that did not represent principal and interest on the outstanding balance and hence resulted in the solely payments of principal and interest (SPPI) requirement of IFRS 9 not being met. The prior period error resulted in loans being reclassified from amortised cost to fair value through profit and loss and amounted to R215 million as at 31 December 2018 (1 January 2018: R214 million). The appropriate line items have been corrected in the consolidated statement of comprehensive income, as indicated below. The correction did not have an impact on retained earnings or the 31 December 2018 consolidated statement of comprehensive income as the fair value adjustment presented applying ECL principles (as a proxy) was not materially different from IFRS 13 fair value adjustment.

#### Impact on financial statement line items

	31 December 2018		
	As previously		
	reported	Increase/	Restated*
	R000	(decrease)	R000
Statement of comprehensive income			
Line items			
Interest income	910 568	(19 895)	890 673
Non-interest income	333 219	23 122	356 341
Credit impairments	(17 872)	(3 227)	(21 099)

<sup>\*</sup> Before accounting for error 40.1.

#### 40.4 Valuation of loans and advances

The Group did not comply with IFRS 13 when measuring its portfolio of loans classified at fair value. This resulted in the Group erroneously presenting ECLs on fair value loans in the statement of financial position. The correction did not have any impact on retained earnings or the 31 December 2018 consolidated statement of comprehensive income as the fair value adjustment presented applying ECL principles (as a proxy) was not materially different from the IFRS 13 fair value adjustment.

In addition, certain disclosure relating to the ECL provisioning analysis has been updated as per below:

	As previously reported R000	Increase/ (decrease)	Restated R000
Statement of financial position ECL provision	54 206	(8810)	45 396

### STATEMENT OF FINANCIAL POSITION OF GRINDROD FINANCIAL HOLDINGS LIMITED

At 31 December 2019

		31 December
	31 December	2018
	2019	Restated
Notes	R000	R000
Assets		
Investment in subsidiaries 2	380 278	280 278
Total assets	380 278	280 278
Equity and liabilities		
Ordinary share capital 4	-	-
Ordinary share premium 5	380 278	280 278
Total equity and liabilities	380 278	280 278

# STATEMENT OF COMPREHENSIVE INCOME OF GRINDROD FINANCIAL HOLDINGS LIMITED

For the year ended 31 December 2019

			31 December
		31 December	2018
		2019	Restated
	Notes	R000	R000
Dividend income	1	-	-
Profit before tax		-	-
Tax		_	-
Profit after tax		_	-
Other comprehensive income		-	-
Total comprehensive income for the year		-	-

## STATEMENT OF CHANGES IN EQUITY OF GRINDROD FINANCIAL HOLDINGS LIMITED

For the year ended 31 December 2019

	Ordinary share capital R000	Ordinary share premium R000	Distributable reserves R000	Total R000
Balance at 31 December 2017	-	280 278	-	280 278
Balance at 31 December 2018	-	280 278	-	280 278
Share issuance	-	100 000	-	100 000
Balance at 31 December 2019	-	380 278	-	380 278

### STATEMENT OF CASH FLOWS OF GRINDROD FINANCIAL HOLDINGS LIMITED

For the year ended 31 December 2019

	31 December 2019 R000	31 December 2018 Restated R000
Cash flows from investing activities Acquisition of additional shares in subsidiary Cash flows from financing activities Proceeds on issue of shares	(100 000) 100 000	-
Net increase/(decrease) in cash and cash equivalents Cash and cash equivalents at the beginning of the year  Cash and cash equivalents at the end of the year		-

31 December

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS OF GRINDROD FINANCIAL HOLDINGS LIMITED

For the year ended 31 December 2019

	31 December 2019 R000	2018 Restated R000
Dividend income Related-party dividend income:		
Grindrod Bank Limited	-	-
Investment in subsidiaries Grindrod Bank Limited (100%)		
65 000 003 (2018: 65 000 002) ordinary shares of 1 cent each, at cost	380 278	280 278
The principal place of business of this subsidiary is 5 Arundel Close, Kingsmead Office Park, Durban, 4001.		
Loan to shareholders Loan to shareholders	-	-
The loan has no fixed repayment terms, is interest-free and is unsecured.		
Ordinary share capital Authorised 10 000 000 (2018: 10 000 000) ordinary shares of 1 cent each	100	100
Issued 15 239 (2018: 14 000) ordinary shares of 1 cent each	100	-
Ordinary share premium  Arising on the issue of 15 239 (2018: 14 000) ordinary shares of 1 cent each	380 278	280 278
Ordinary dividends Dividends declared of Rnil (2018: Rnil) per ordinary share	-	-

#### 7. Financial risk management

Common with all other businesses, the Company is exposed to financial risks. These risks are managed as part of the normal operations of the Company. The more important financial risks to which the Company is exposed are described below:

#### **Credit risk**

The risk of financial loss resulting from failure of a counterparty to an asset, for any reason, to fully honour its financial and contractual obligations.

Sound credit risk management involves prudently managing the risk and reward relationship and controlling and minimising credit risks across a variety of dimensions, such as quality, concentration, maturity and security.

The Company is exposed to credit risk indirectly through its investment in its subsidiary.

#### Capital management

The Company will raise additional capital as and when capital is required to support asset growth and to ensure that a prudent risk asset ratio is maintained.

### **CORPORATE DETAILS**

**Country of incorporation:** South Africa

Independent non-executive chairperson: Amanda Dambuza

Lead independent non-executive director: Tyrone Soondarjee

**Executive directors:** David Polkinghorne (chief executive officer)

Rakesh Garach (chief financial officer)

**Independent non-executive directors:** Sherry Barrett

Zola Malinga Zizipho Nyanga

Non-executive director: Julian Beare

Company secretary: Shana Ashokumar

**Debt sponsor:** Nedbank Limited, acting through its Corporate and Investment Banking Division

135 Rivonia Road Fourth Floor, Block F 135 Rivonia Campus Sandown, Sandton,

2196

**Transfer agent:** Nedbank Limited, acting through its Corporate and Investment Banking Division

135 Rivonia Road Fourth Floor, Block F 135 Rivonia Campus Sandown, Sandton,

2196

Auditor: SizweNtsalubaGobodo Grant Thornton Incorporated

**Registered office:** 5 Arundel Close,

Kingsmead Office Park,

Durban, 4001

**Postal address:** P O Box 3211,

Durban, 4000

Website: www.grindrodbank.co.za

**Email:** enquiries@grindrodbank.co.za

### **NOTES**

### **NOTES**



www.grindrodbank.co.za